

**Cost Development Subcommittee
WebEx/Conference Call
March 16, 2021
9:00 a.m. – 12:00 p.m. EPT**

Administration (9:00-9:10)

1. Heather Reiter, PJM, reviewed the Announcements and Antitrust, Code of Conduct, Public Meetings/Media Participation and the WebEx Participant Identification Requirements.
2. Heather Reiter, PJM, reviewed of February 16, 2020 Draft Minutes.
3. Roger Cao, provided an announcement for VOM training at the April 14th CDS Meeting.

Issue Charges (9:10 – 9:20)

4. Nicole Scott, PJM, reviewed and finalize the Start-Up Cost Offer Development Draft Issue Charge.

Incremental and No Load Offer Development (9:20 – 10:45)

5. Tom Hauske, PJM, reviewed an Average Cost Heat Rate Example.
6. Joel Luna, Monitoring Analytics, reviewed solution options for Incremental and No Load Offer Development.
7. Nicole Scott, PJM, led a discussion on solution options and additional stakeholder input.

Start-Up Cost Offer Development (10:45 – 12:00)

8. Tom Hauske, PJM, reviewed Combine Cycle and Steam Unit Start-Up Cost Examples.
9. Glen Boyle, PJM, reviewed the draft matrix for Start-Up Cost Offer Development.

Future Meeting Dates

March 16, 2021	9:00 a.m.	WebEx/Conference Call
April 14, 2021	9:00 a.m.	WebEx/Conference Call
May 25, 2021	9:00 a.m.	WebEx/Conference Call
June 14, 2021	9:00 a.m.	WebEx/Conference Call

WebEx Attendees

Last Name	First Name	Company Name
Scott	Nicole (Chair)	PJM Interconnection, LLC
Reiter	Heather (Secretary)	PJM Interconnection, LLC
Anders	David	PJM Interconnection, LLC
Benckek	Jim	FirstEnergy Corporation

Boyle	Glen	PJM Interconnection, LLC
Cao	Roger	PJM Interconnection, LLC
Carmean	Gregory	OPSI
Chang	Sean	Shell Energy North America (US), LP
Christopher	Mahila	The Public Utilities Commission Of Ohio
Croop	Danielle	PJM Interconnection, LLC
Crystle	Gil	UGI Development Company
Dailey	Michael	Northern Virginia Electric Cooperative
D'Alessandris	Louis	American Transmission Systems, Inc.
D'Antonio	Phil	PJM Interconnection, LLC
Davis	Elizabeth	PJM Interconnection, LLC
Dillon	Matthew	UGI Development Company
Di Iorio	Michelle	PSEG Energy Resources and Trade LLC
Dugan	Chuck	East Kentucky Power Cooperative, Inc.
Fabiano	Janell	PJM Interconnection, LLC
Fan	Zhenyu	PJM Interconnection, LLC
Foladare	Kenneth	Geenex Solar LLC
Ford	Adrien	Old Dominion Electric Cooperative
Gahimer	Michael	Indiana Office of Utility Consumer Counselor (IN OUCC)
Garnett	Bryan	Duke Energy Business Services LLC
Genuario	Gabrielle	PJM Interconnection, LLC
Gilani	Rehan	ConEdison Energy, Inc.
Hastings	David	Market Interconnection Consulting Services (MICS)
Hatfield	Jeremy	Old Dominion Electric
Hauske	Thomas	PJM Interconnection, LLC
Hays	Christina	Dominion Virginia Power
Heisey	Bradley	Wolf Hills Energy, LLC
Hoatson	Tom	Riverside Generating, LLC
Hohenshilt	Jennifer	Talen Energy Marketing, LLC
Horning	Lynn Marie	Customized Energy Solutions, Ltd.
Hyzinski	Tom	GT Power Group
Janiki	Diane	Boston Energy Trading & Marketing, LLC
Johnson	Carl	Customized Energy Solutions, Ltd.
Johnston	David	Indiana Utility Regulatory Commission
Johnston	Todd	AEP Energy Partners, Inc.
Keech	Adam	PJM Interconnection, LLC
Kersanty	Jeff	Appalachian Power Company (AEP Generation)
Kimmel	David	PJM Interconnection, LLC
Klose	Dan	Old Dominion Electric Cooperative
Kogut	George	New York Power Authority
Liang-Nicol	Cecilia	Allegheny Power (MonPwr Gen)

Luna	Joel	Monitoring Analytics
Mabry	David	McNees Wallace & Nurick LLC
Mariam	Yohannes	Office of the People's Counsel for the District of Columbia
Matuszak	Alex	UGI Energy Services, LLC
Midgley	Sharon	Exelon Business Services Company, LLC
Mihaly	Imola	Nautilus Power, LLC
Mooney	Jeff	FirstEnergy Corporation
Ondayko	Brock	Appalachian Power Company
Patel	Keyur	PJM Interconnection, LLC
Pilong	Melissa	PJM Interconnection, LLC
Ponthot	Rosana	PSEG Energy Resources and Trade LLC
Robinson	Becky	Vista Energy Marketing, L.P.
Rodriguez	Tomas	OPSI
Sarkel	Edward	Appalachian Power Company (AEP Generation)
Sasser	Jonathan	Customized Energy Solutions, Ltd.
Smith	Kara	Buckeye Power, Inc.
Squibb	Bill	Ohio Valley Electric Corp
Sweeney	Rory	GT Power Group, LLC
Valderlaan	William	Illinois Commerce Commission
Ward	Michael	PJM Interconnection, LLC
Wei	Jane	Monitoring Analytics
Whitehead	Jeffrey	GT Power Group
Wisersky	Megan	Madison Gas & Electric Co.
Zylstra	Dan	Appalachian Power Company (AEP Generation)

Author: Heather Reiter