

2023 VOM Education Session

Roger Cao Jennifer Warner-Freeman Special MIC May 10, 2023

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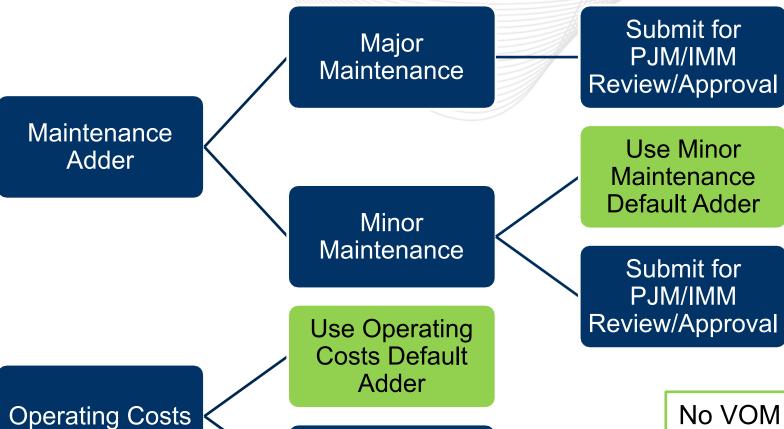
Main changes:

- Established default minor maintenance and operating costs
- Clarified major and minor maintenance
- Changed annual review to periodic review if using default values

Other changes:

- Requirements for supporting documentation
- Clarifications on multiple maintenance adders, ESH, LTSA, etc.





Submit for

PJM/IMM

Review/Approval

No VOM submission if using the default minor maintenance and/or operating costs (effective 1/1/2024)



Variable
Operations and
Maintenance
(VOM) costs
include three
distinct
components:

Major Maintenance

Maintenance expenses that are overhauls, repairs, or refurbishments that require disassembly to complete

Minor Maintenance

Maintenance expenses that are repairs or refurbishments on equipment and components directly related to electric production and not otherwise classified as major maintenance

Operating Costs

Operating costs are expenses related to consumable materials used during unit operation.



VOM and Cost-Based Energy Offer

 The adders that represent the three VOM components can be included in the cost-based energy offer:

VOM adders eligible for cost offer =

Approved Unit-Specific Minor Maintenance Adder

Operating Costs

OR

Default Minor
Maintenance Adder

Costs Adder

- Market Sellers may elect, but are not required, to include maintenance and operating costs in their cost-based energy offer
- Submission of Unit Specific Minor maintenance and/or Operating Cost data to PJM for review prevents ability to utilize default adders for respective year

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- Major Maintenance maintenance expenses that are overhauls, repairs, or refurbishments that require disassembly to complete.
- Section 1: Provide detailed major maintenance expenses for 2022 if major maintenance performed in 2022.
- Section 2: Include only major maintenance dollars for 2021 and prior years. Years that did not perform major maintenance shall enter zero dollars but still include actual operating history.
 - A minimum of 10 years operating history shall be provided except for new immature units.
- Approved Major Maintenance Adder expires when the oldest major maintenance dollars rolls off from the maintenance history.
 - PJM will indicate the expiration date of the adder on the approval notice.



Major Maintenance Template Example - Section 1

.2	SECTION 1: PREVIOUS YEAR'S MA	INTENANCE EXPENSES	
INSTRUCTIONS:	Please add Previous Year's Maintenance Expenses below using the optional dropdowns provided. These must only be variable expenses directly related to electric production. *CANNOT INCLUDE: Any costs included in ACR and/or any other fixed costs. Note: Use of Maintenance Expense Type provided in the dropdown list is optional. If not used, Description must be provided. The full dropdown list can be found on 'Expense and Cost Type List' sheet.		
.5	Previous Year: 2	022	
6 Maintenance System 7 Boiler	Maintenance Expense Type	Description	Cost \$ 1.000.000.00
8 Boiler	turbine diaphragm repair turbine blade repair/replacement		\$ 1,000,000.00 \$ 2,000,000.00
Boiler Reactor Heat Recovery Steam Generator (HRSG) Steam turbine Gas/Combustion turbine Hydro turbine Generator Engine	turbine blade repair/replacement turbine diaphragm repair turbine casing repair/replacement turbine bearing repair/refurbishment turbine seal repair/replacement and generator selective catalytic reduction and carbon monor compressor blade repair/replacement hot gas path inspections, repairs, or replacement	xide reduct	

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Major Maintenance Template Example – Section 2

Select Maintenance History:	10 🔻	Operating History Units:	Annual MWh
	Maintenance	Operating	
	History	History	
Year	Annual \$	Annual MWh	
2022	3000000	250000	
2021	0	300000	
2020	0	400000	
2019	0	350000	
2018	0	400000	
2017	0	200000	
2016	0	300000	
2015	0	300000	
2014	3000000		
2013	0	300000	
2012			
2011			
2010			
2009			
2008			
2007			
2006			
2005			
2004			
2003			
Total Historica	l Maintenance Cost	\$ 6,000,000.00	
	Total Annual MWh	3,000,000	
Per Unit Ma	aintenance Cost	\$ 2.00	/ MWh

Note 1: Escalation removed for purpose of demonstration

Note 2: The \$2/MWh adder expiration to be set to 12/31/2025 in PJM approval



Submitting Unit-Specific Minor Maintenance

(this slide only applies if not utilizing Default Minor Maintenance adder)

- Minor Maintenance repairs or refurbishments on equipment and components directly related to electric production and not otherwise classified as major maintenance
- Section 1: Provide detailed minor maintenance expenses for 2022 if minor maintenance performed in 2022.
- Section 2: Include only minor maintenance dollars for 2021 and prior years. Years that did not perform minor maintenance shall enter zero dollars but still include actual operating history (same as major maintenance adder template if provided).
 - A minimum of 10 years operating history shall be provided except for immature units.
- Approved Minor Maintenance Adder expires 12/31/2024.



Minor Maintenance Template Example - Section 1

		277127130	
	SECTION 1: PREVIOUS YEAR'S MA	NTENANCE EXPENSES	
INSTRUCTIONS:	*CANNOT INCLUDE: An Note: Use of Maintenance Expense Typ	e expenses directly related to el y costs included in ACR and/or ar	ectric production. ny other fixed costs. is optional. If not used, Descriptio
	Previous Year: 20)22	
Maintenance System	Maintenance Expense Type	Description	Cost
Feedwater	repair and replacement of pumps		\$ 35,000.0
	repair and replacement of condenser		
Condenser	components		\$ 65,000.0
	cooling tower fill and drift eliminators		
Cooling towers	replacement		\$ 100,000.0
	7		
Main steam Feedwater	- 10		
Condensate			
Condenser			
Cooling towers Transformers			
Fuel systems			
		12	
	heat transfer replacement and cleaning	To Table	
	cooling tower fan motor and gearbox inspection cooling tower fill and drift eliminators replacement		
	air filter replacement		
	repair and replacement of valves and piping co repair and replacement of control equipment	mponents	
	repair and replacement of pumps	U .	
	repair and replacement of motors		

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Minor Maintenance Template Example – Section 2

Select Maintenance History:	10 🔻	Operating History Units:	Annual MWh
	Maintenance	Operating	
	History	History	
Year	Annual \$	Annual MWh	
2022 \$	200,000.0		D
2021 \$	100,000.0		D
2020 \$	300,000.0	0 400000	D
2019 \$	400,000.0	0 350000)
2018 \$	200,000.0	0 400000)
2017 \$	100,000.0	0 200000)
2016 \$	300,000.0	0 300000)
2015 \$	400,000.0	0 300000)
2014 \$	50,000.0	0 200000)
2013 \$	50,000.0	0 300000)
2012			
2011			
2010			
2009			
2008			
2007			
2006			
2005			
2004			
2003			
Total Historical Ma	dintanana Cast	\$ 2,100,000.00	
Total Historical Ma	Total Annual MWh	\$ 2,100,000.00	
Per Unit Maint		\$ 0.70	

Note 1: Escalation removed for purpose of demonstration

Note 2: The \$0.7/MWh adder expiration to be set to 12/31/2024 in PJM approval

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Submitting Unit-Specific Operating Costs

(this slide only applies if not utilizing Default Operating Costs adder)

- Provide detailed operating costs for 2022.
- Provide historical operating costs for 2021 and prior.
- Approved Operating Costs expires 12/31/2024.
- Shall update COA monthly if using monthly rolling average.
 - Submit new Operating Costs if cost items change.
- State of Market (SOM) value no longer applies.



Supporting Documentation

- Supporting documentation must be provided for all years included in the template.
- Clearly show how each cost submitted for review was calculated:
 - maintenance management system records,
 - general ledger data, accounting records or invoices.
- Maintenance expenses shall include the work order and/or description of maintenance activities performed.
- Operating costs shall include the amount of each consumable used while in operation, and the cost per unit of each consumable.
- VOM templates and supporting documentation must be linked and traceable.



- Immature units (new units with less than 10 years of operating history) select 'actual < 10' for Maintenance Period:
 - Maintenance costs, operating costs and operating history must correspond to the number of years for which supporting documentation is available.
- Mature units select 10 or 20 years of Maintenance Period:
 - Supporting documentation required for all years.
 - Mature units that transferred ownership:
 - Include maintenance and operating costs for which supporting documentation is available.
 - Operating history at least 10 years.



- Multiple Maintenance Adders are only allowed if supported by LTSA.
 - Multiple variable maintenance payment criteria specified.
- Total maintenance dollars must be split based on LTSA.
- The format of adder must be consistent with LTSA (\$/start, \$/hour, N-Ratio, etc.)
 - The format of adder must be consistent with how maintenance expenses vary as defined in LTSA.
- Can only split major maintenance expenses.



- One template can include one unit or multiple units at the same plant.
- If including multiple units are included in one template,
 - units must be in same technology type.
 - must include total operating history for all units



- Cyclic starting and peaking factors
- Only LTSA or OEM specified values
- Cyclic fuel factor or multiple peaking factor allowed if specified
- Only applied to major maintenance



Unallowable Expenses Examples

☐ Annual or time-based, preventative maintenance:		
Vibration surveys		
☐ Oil sampling		
☐ Infrared surveys		
Conditioning monitoring		
Annual condenser cleaning		
Weekly filter changes		
Annual or monthly CT borescope inspection		
☐ Buildings		
☐ HVAC		
☐ Compressed air		
☐ Closed cooling water		
☐ Heat tracing/freeze protection		
Control room equipment and software		
□ Reactor safety system		
☐ Plant water treatment systems		





Minor Maintenance and Operating Cost Default Values

Default VOM Values for use starting January 1, 2024

VOM Technology Type		Minor Maintenance Default (\$/MWh)		Operating Cost Default (\$/MWh)	
Combined Cycle	\$	1.13	\$	0.46	
Simple Cycle Combustion Turbine	\$	4.14	\$	0.86	
Reciprocating Engine	\$	4.64	\$	1.87	
Fossil Steam	\$	1.97	\$	3.31	

Escalation example

Initial Default Values - 2021

	Default Minor	Default Operating
Technology Type	Maintenance Adders	Costs Adders
	(\$/MWh)	(\$/MWh)
Combined Cycle	0.98	0.40
Combustion Turbine	3.59	0.75
Reciprocating Engine	4.03	1.62
Fossil Steam	1.71	2.87

Escalated Default Values - 2024

	Default Minor	Default Operating
Technology Type	Maintenance Adders	Costs Adders
	(\$/MWh)	(\$/MWh)
Combined Cycle	1.13	0.46
Combustion Turbine	4.14	0.86
Reciprocating Engine	4.64	1.87
Fossil Steam	1.97	3.31

YEAR	INDEX	ESCALATION FACTOR
2003	441	2.248
2004	465	2.132
2005	493	2.011
2006	515	1.925
2007	546	1.816
2008	596	1.664
2009	578	1.715
2010	604	1.642
2011	631	1.571
2012	645	1.505
2013	653	1.518
2014	672	1.475
2015	700	1.416
2016	714	1.389
2017	711	1.395
2018	745	1.331
2019	760	1.305
2020	779	1.273
2021	861	1.152
2022	953	1.040
2023	992 (est)	1.000

Multiply initial default adders, which are expressed in 2021 dollars, by the escalation factor for 2021 data to escalate the values to current-day dollars.



- A recent upgrade to our VOM PJM Connect/SharePoint site allows multiple users from the same company to view all of the company's submissions, regardless of who submitted them.
- We have gone through current submissions to organize submissions that already have permissions granted to multiple users.
- If you want to adjust your submission permissions to allow multiple users, please contact us with the submission numbers and the user ids of the users who should have access.



PJM Connect/SharePoint

pjm

about pjm

training

committees & groups

plan

Date

Operational Data

Winter Storm Elliott Info

Data Directory

Interregional Data Map

PJM Tools

Energy Market

Drivers of Uplift

Energy Offer Verification

LMP Model Information

Fuel Cost Policies

Market-to-Market

Coordination

Fuel Cost Policies

Market Sellers are required to have a PJM-approved fuel cost policy non-zero, cost-based offer into the energy market. Fuel cost policie: Operating Agreement. All approved fuel cost policies will undergo a the policy expiration to ensure that the cost offer estimation practic

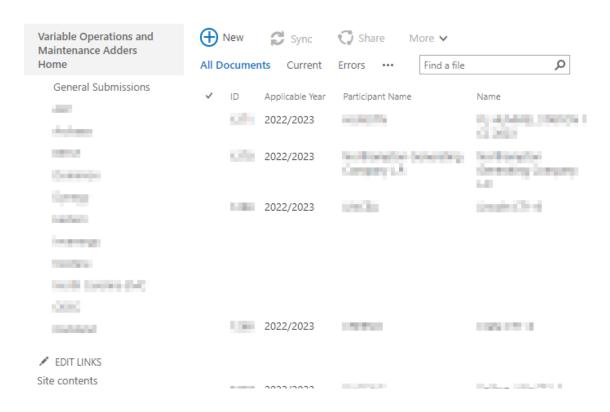
Home ➤ Markets & Operations ➤ Energy Market ➤ Fuel Cost Policies

Frequently Asked Questions PDF	9.11.2020
VOM Template	
2023 XLS	4.27.2023
Multi Sheets XLS	4.27.2023
Review Guidelines PDF	4.27.2023
PJM Connect WEB Login Instructions PDF	5.10.2021
Default Values	4.27.2023



PJM Connect Rooms

VOM Adder Submission



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FERC Accepted VOM changes 4/18/23

OA/M15 Revisions Effective 6/1/23

Unit-Specific Adders Review Due 12/31/23













VOM Education Session 5/10/23 Submission Due 6/15/23 Approved
Adders and
Default
Values
Effective
1/1/24



- When do the new VOM adders go into effect?
 - All VOM adders, both default and unit-specific, will go into effect January 1, 2024.
- Do I have to use the default adders?
 - No, you can still submit unit-specific templates for major maintenance expenses, minor maintenance expenses, and operating costs.
- Do I have to use <u>both</u> default adders?
 - No, you can use just the minor maintenance default or just the operating cost default value. You can use both or neither.
- If I only want to use the default adders for minor maintenance and operating costs, and not have an adder for major maintenance, do I need to do anything else?
 - No action is required to use the minor maintenance and operating cost default adders.
 Just start incorporating the adders into your cost offer starting on January 1, 2024.



- If I choose to use the default adders this year, can I return to using unit-specific adders in the future?
 - Yes, you may change that election at the start of each year, but can not change mid-year.
- When submitting a template for a unit-specific major maintenance adder, do I need to strip minor maintenance activities out of my previously submitted maintenance history?
 - Yes.
- How many years of supporting documentation do I need to provide?
 - You need to provide supporting documentation for <u>all</u> maintenance expenses and operating costs included in the maintenance history used in the template. This is a change from prior years when documentation was submitted for the just most recent year and previous years only needed to be made available upon request.



- Can I still have multiple maintenance adders? For example, one for starts and one for run hours?
 - This is permissible only in cases when your LTSA billing is broken out in this way and multiple maintenance adders can only be applied to major maintenance expenses covered by the LTSA.
- Can I still use Equivalent Service Hours (ESH) as a basis for my maintenance adder?
 - Yes, if specified in your LTSA or OEM, but ESH would only be available for use with the major maintenance adder as it can only apply to major maintenance expenses.
- Do I have to separate my major and minor maintenance? Can't I submit my maintenance expenses as before?
 - It is recommended to have major and minor maintenance separated out as it supports easily using default adder in future years. Including major and minor maintenance in one template might be allowed under special circumstances, such as the default minor maintenance adder is unavailable for your unit's technology type. Please contact PJM for further guidance.



Tools and Documentation Links

VOM Submission Site (PJM Connect):

https://connect.pjm.com/vomadders/SitePages/Home.aspx

2023 Template:

https://www.pjm.com/-/media/markets-ops/energy/fuel-cost-policy/vom-template.ashx

VOM Review Guidelines:

https://www.pjm.com/-/media/markets-ops/energy/fuel-cost-policy/vom-review-guidelines.ashx

M15 Redlines:

https://www.pjm.com/-/media/committees-groups/committees/mc/2022/20221221/consent-agenda-c---3-manual-15-revisions---redline.ashx

Default Values:

https://www.pjm.com/-/media/markets-ops/energy/fuel-cost-policy/vom-default-values.ashx



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2023 VOM Education Session



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