



Operating Committee
Webex/ PJM Conference & Training Center
March 9, 2023
9:00 a.m. – 2:00 p.m. EPT

### Administration

- 1. Lauren Strella Wahba, PJM, provided announcements; reviewed the Antitrust, Code of Conduct, Public Meetings/Media Participation, and the WebEx Participant Identification Requirement.
  - a. Review and approve draft minutes from the February 9, 2023 OC meeting. The Committee approved the draft minutes from the February 09, 2023 Operating Committee meeting with 0 objections and 0 abstentions.
  - b. Reviewed the OC work plan.

### **Review of Operations**

2. Review of Operating Metrics

Hong Chen, PJM, reviewed the February 2023 PJM operating metrics slides. Metrics included PJM's load forecast error, BAAL performance, and transmission / generation outage statistics.

- 3. Security Update
  - Steve McElwee, PJM, provided a security briefing.
- 4. Winter Storm Elliott Outage Data Review

Dan Bennett, PJM, presented additional generator outage data from Winter Storm Elliott.

### **Endorsements/Approvals**

5. Manual 12: Balancing Operations

Frank Hartman, PJM, reviewed Manual 12 changes as a part of the periodic review.

The Operating Committee endorsed the changes to Manual 12 with 0 objections and 0 abstentions.

6. Manual 37: Reliability Coordination

Matthew Wharton, PJM, reviewed Manual 37 changes as a part of the periodic review.

The Operating Committee endorsed the changes to Manual 37 with 0 objections and 0 abstentions.

- 7. IROL-CIP Cost Recovery
  - a. Darrell Frogg, PJM, provided a review of PJM's proposed solution package.
  - b. Joe Bowring, IMM, provided a review of IMM's proposed solution package.

The committee endorsed the PJM proposal with 107 (89%) in favor, 13 (11%) opposed, and 1 abstention. A second vote showed stakeholders preferred the PJM proposal over status quo with 107 (89%) in favor, 13 (11%) opposed, and 1 abstention. The committee did not endorse the





IMM proposal with 13 (11%) in favor, 107 (89%) opposed, and 1 abstention. A second vote showed stakeholders did not prefer the IMM proposal over status quo with 13 (11%) in favor. 107 (89%) opposed, and 1 abstention.

The PJM proposal will move on to the Market and Reliability Committee (MRC) as the main motion with 89% support and 89% preference over status quo.

Issue Tracking: IROL-CIP Cost Recovery

### 8. PJM EMS Upgrade Manual Documentation Issue Charge – Quick Fix

Becky Davis, PJM, reviewed a Problem Statement, Issue Charge, and proposed changes to M01: Control Center and Data Exchange Requirements, M13: Emergency Operations, and M36: System Restoration associated with future EMS updates and to meet NERC Certification obligations.

The Operating Committee approved the Issue Charge and endorsed the proposed Manual Changes as part of the Quick Fix process outlined in Section 8.6.1 of Manual 34 with 0 objections and 0 abstentions.

### **First Reading**

### 9. Manual 01: Control Center and Data Exchange

Ryan Nice, PJM, will review Manual 01 changes as a part of the periodic review.

Due to the late posting of material and incorrect material posted, this item was requested to return as a first read at the April 13, 2023 meeting.

### **Additional Items**

### 10. Reliability Compliance Update

Becky Davis, PJM, will provide an overview on NERC, SERC, RF, and NAESB standards, and other pertinent regulatory and compliance information, and solicit feedback from the members on Reliability Compliance efforts.

This item was moved to the Informational Only Postings section.

### 11. Regulation Performance Update

Ilyana Dropkin, PJM, will provide an update on PJM regulation market performance.

This item was moved to the Informational Only Postings section.

### 12. Primary Frequency Response Update

Ross Kelly, PJM, will provide an update on PJM primary frequency response performance.

This item was moved to the Informational Only Postings section.

### 13. Synchronous Reserve Update

Dave Kimmel, PJM, provided a review of recent synchronous reserve performance.

### 14. PJM, TVA and LGE-KU Joint Reliability Coordination Agreement Update





Casey Noonan, PJM, provided an overview of the update to the Joint Reliability Coordination Agreement (JRCA) for the upcoming FERC filing.

- 15. <u>Fuel Requirements for Black Start Resources Pre-RFP Black Start Classification</u>
  Dan Bennett, PJM, discussed the fuel assurance confirmation process for existing thermal Black Start resources prior to the beginning of the 2023 RTO-Wide Black Start RFP.
- x. <u>PJM Comments on Virginia Department of Environmental Quality proposed temporary variance to operating permit requirements</u>

Gary Helm, PJM, provided an informational report on comments PJM plans to file on a Virginia Department of Environmental Quality proposal for a temporary local variance to operating permit requirements, which would allow the temporary operation of emergency generators during specified PJM conditions.

### **Working Items**

- 16. Outage Coordination
  - a. Joe Bowring, IMM, presented their position on transmission outage coordination.
  - b. Paul Dajewski, PJM, reviewed the PJM/PSEG/DC Energy proposed joint solution package and a review of the matrix.

Issue Tracking: Outage Coordination

### **Informational Only Postings**

### 10. Reliability Compliance Update

Becky Davis, PJM, will provide an overview on NERC, SERC, RF, and NAESB standards, and other pertinent regulatory and compliance information, and solicit feedback from the members on Reliability Compliance efforts.

### 11. Regulation Performance Update

Ilyana Dropkin, PJM, will provide an update on PJM regulation market performance.

### 12. Primary Frequency Response Update

Ross Kelly, PJM, will provide an update on PJM primary frequency response performance.

### 17. Fuel Supply Overview

Brian Fitzpatrick, PJM, will provide an overview of current fuel supply issues.

### 18. Fast-Start Capable Request Overview

Informational posting on the overview of the Fast-Start capable process including a reminder of the April 15, 2023 submittal deadline.

### 19. System Operations Subcommittee (SOS)

Informational posting of the summary of the most recent SOS meeting.





### 20. EMS Upgrade Program

Informational posting of the summary of the upgrade to a subset of PJM's Energy Management System (EMS) from Siemens Spectrum to OSI Monarch.

### **Attendance**

Last Name	First Name	Company	Sector	
Patel (Facilitator)	Anita	PJM Interconnection, LLC	None	
Strella Wahba (Secretary)	Lauren	PJM Interconnection, LLC	None	
Afelumo	Foluso	PJM Interconnection, LLC	None	
	Fabiano			
Aguilar	Silveira	Strom Power, LLC	Other Supplier	
Anders	David	PJM Interconnection, LLC	None	
Anderson	А	MISO	None	
Anderson	Juliet	Constellation Energy Generation, LLC	Generation Owner	
Bagot	Nancy	Electric Power Supply Association	None	
Baizman	Aaron	PJM Interconnection, LLC	None	
Baker	Jeff	Duke Energy Ohio, Inc.	Transmission Owner	
Banks	Carla	Rockland Capital	None	
Barker	Jason	Constellation Energy Generation,	Generation Owner	
Barnett	Paul	LS Power Development, LLC	None	
Barrow	Kimberly	Commonwealth of PA	None	
Benchek	Jim	American Transmission Systems, Inc.	Transmission Owner	
Bidelspach	Harry	Commonwealth of PA	None	
Bleiweis	Bruce	DC Energy LLC	Other Supplier	
Boneck	Steve			
Bowring	Joe	Monitoring Analytics, LLC	None	
Boyle	Glen	PJM Interconnection, LLC	None	
Brady	George	Ohio Valley Electric Corp	Transmission Owner	
Braerman	Kenneth	Baltimore Gas and Electric Company	Transmission Owner	
Brodbeck	John	EDP Renewables North America, LLC	Generation Owner	
Brown	Richard (Rich)	PJM Interconnection, LLC	None	
Bruno	Joshua	PJM Interconnection, LLC	None	
Bryson	Michael (Mike)	PJM Interconnection, LLC	None	
Callaghan	Chris	PJM Interconnection, LLC	None	
Campbell	Bruce	Campbell Energy Advisors, LLC	None	





Cao	Roger	PJM Interconnection, LLC	None
	Gregory	Organization of PJM States, Inc.	
Carmean	(Greg)	(OPSI) None	
		Shell Energy North America (US),	
Chang	Sean	L.P.	Other Supplier
Chen	Hong	PJM Interconnection, LLC None	
Chmielewski	Brian	PJM Interconnection, LLC	None
Chuistan ban	N 4 = 1 = 1 =	Public Utilities Commission of Ohio	Nama
Christopher	Mahila	(The)	None
Chu	George	PJM Interconnection, LLC	None
Ciabattoni	Joseph	PJM Interconnection, LLC	None
Circelli	Roseanne	Public Service Electric & Gas Company	Transmission Owner
Clark	Linda	PJM Interconnection, LLC	None
		·	None
Clifford	Brigid	PG Renewables	Florida Birdina
Cocco	Michael	Old Dominion Electric Cooperative	Electric Distributor
Concina	Wendell	Commonwealth Edison Company	Transmission Owner
Connelly	Matt	PJM Interconnection, LLC	None
Corash	Richard (Rich)	PSEG Energy Resources & Trade LLC	Other Supplier
Croop	Danielle	PJM Interconnection, LLC	None
Curtis	Kenneth	Drilling Info, Inc.	None
_		Northern Virginia Electric	
Dailey	Michael	Cooperative	Electric Distributor
Dajewski	Paul	PJM Interconnection, LLC	None
D'Antonio	Phil	PJM Interconnection, LLC	None
Daugherty	Danielle	ReliabilityFirst	None
	Elizabeth		
Davis	(Becky)	PJM Interconnection, LLC	None
Davis	lamos (lim)	Dominion Energy Generation	Congration Owner
	James (Jim)	Marketing, Inc.	Generation Owner
DeGiusto Jr	Vince	UGI Utilities, Inc.	Transmission Owner
Del Viscio	Michael	PJM Interconnection, LLC	None
Denby	Brett	NOVEC	None
DeVita	Thomas	PJM Interconnection, LLC	None
DiDonato	Anthony	PJM Interconnection, LLC	None
Domian	Christin	Duquesne Light Company	Transmission Owner
		Constellation Energy Generation,	
Douglass	Robert	LLC	Generation Owner
Dreskin	Joan	INGAA	None
Dropkin	Ilyana	PJM Interconnection, LLC	None





Dropkin	Robert	PJM Interconnection, LLC	None	
		East Kentucky Power Cooperative,		
Dugan	Chuck	Inc.	Transmission Owner	
Dumitriu	Nicolae	PJM Interconnection, LLC	None	
Egan	Amanda	PJM Interconnection, LLC	None	
Fabiano	Janell	PJM Interconnection, LLC	None	
Fan	Zhenyu	PJM Interconnection, LLC	None	
Filomena	Guy	Customized Energy Solutions, Ltd.*	None	
Foladare	Kenneth (Ken)	Geenex Solar LLC	Other Supplier	
Ford	Adrien	Old Dominion Electric Cooperative	Electric Distributor	
		East Kentucky Power Cooperative,		
Foster Cronin	Denise	Inc.	Transmission Owner	
Franks	Edmund (Ed)	PJM Interconnection, LLC	None	
Frogg	Darrell	PJM Interconnection, LLC	None	
Fuess	Christian	White Pine Consulting		
Garcia	Adamy	PJM Interconnection, LLC	None	
Gilani	Rehan	ConEdison Energy, Inc.	Other Supplier	
Greening	Michele	PJM Interconnection, LLC	None	
Guntle	Vince	American PowerNet Management	End-Use Customer	
Haas	Howard	Monitoring Analytics, LLC	None	
Handlin	Michael	PJM Interconnection, LLC	None	
Hartung	Shanna	PJM Interconnection, LLC	None	
		Office of the Ohio Consumers'		
Haugh	Michael	Counsel	End-Use Customer	
Hauske	David	PJM Interconnection, LLC	None	
		Appian Way Energy Partners		
Hehir	Flannan	MidAtlantic, LLC	Other Supplier	
Heinle	Frederick (Erik)	Vistra	None	
	Bradley (Brad)	Tenaska Pennsylvania Partners, LLC	Generation Owner	
Heisey	Peter	·		
Hepplewhite		Wrigley Capital LLC	Other Supplier	
Herel	Suzanne	PJM Interconnection, LLC	None	
Herrera	Maria	PJM Interconnection, LLC	None	
Hickey	Mike	PJM Interconnection, LLC	None	
Hicks	Dave	Noble Americas Energy Solutions LLC	None	
Hislop	David	PJM Interconnection, LLC	None	
Hoatson	Thomas (Tom)	LS Power Development, LLC	None	
Hoey	Edward	PJM Interconnection, LLC	None	





Hohenshilt	Jennifer	Talen Energy Marketing, LLC	Generation Owner	
		Northern Virginia Electric		
Holdbrook	Ruth	Cooperative	Electric Distributor	
Horger	Tim	PJM Interconnection, LLC	None	
Horning	Lynn Marie	American Municipal Power, Inc.	nicipal Power, Inc. Electric Distributor	
Horstmann	John	Dayton Power & Light Company (The)	Transmission Owner	
Hsia	Eric	PJM Interconnection, LLC	None	
Hu	Yong	PJM Interconnection, LLC	None	
Hudis	Gabriella	Gabel and Associates	None	
Hull	Gerit	American Municipal Power, Inc.	Electric Distributor	
Hurwich	Mark	Elliott Bay Energy Trading, LLC	Other Supplier	
Hyatt	Earl	Monitoring Analytics, LLC	None	
Hyzinski	Tom	GT Power Group	None	
•		Indiana Office of Utility Consumer		
Iler	Arthur (Art)	Counsel	End-Use Customer	
Jagtiani	Patricia	Natural Gas Supply Association	None	
Janicki	Diane	Boston Energy Trading & Marketing, LLC	Other Supplier	
Jardot	Gina	NRG Power Marketing LLC	Generation Owner	
Johnson	Carl	Customized Energy Solutions, Ltd.*	None	
		Indiana Utility Regulatory		
Johnston	David	Commission	None	
Jones	Scott	Indiana Office of Utility Consumer Counsel	End-Use Customer	
Kane	Timothy	PJM Interconnection, LLC	None	
Kelly	Ross	PJM Interconnection, LLC	None	
Kelly	Stephen	Brookfield Energy Marketing LP	Other Supplier	
Kelly	Ross	PJM Interconnection, LLC	None	
Kent	Janessa	Duquesne Light Company	Transmission Owner	
Kilgallen	Kevin	Avangrid Renewables LLC	Generation Owner	
Kirk	Steve	NextEra Energy Transmission, LLC	Transmission Owner	
Kogut	George	New York Power Authority	Other Supplier	
Konowal	Richard (Rich)	PJM Interconnection, LLC	None	
	, ,	AEP Appalachian Transmission		
Laios	Takis	Company, Inc.	Transmission Owner	
Lake	David	FirstEnergy Corporation	Transmission Owner	
Langbein	Pete	PJM Interconnection, LLC	None	
LaBacque	Matthew (Matt)	DIM Interconnection 11C	Nene	
LaRocque	(Matt)	PJM Interconnection, LLC	None	





Loo	Day	DIM Interconnection IIC	Nana	
Lee	Ray	PJM Interconnection, LLC	None	
Leith-Yessian	Devin	RTO Insider	None	
Liang-Nicol	Cecilia	FirstEnergy Corporation Transmission Ov		
Luna	Joel	Monitoring Analytics, LLC	None	
Mabry	David	McNees Wallace & Nurick LLC	None	
Mali	Gizella	PJM Interconnection, LLC	None	
Mason	Gary	FirstEnergy Corporation	Transmission Owner	
Mathew	Lagy	PJM Interconnection, LLC	None	
Matticola	Michele	PJM Interconnection, LLC	None	
Matuszak	Alex	UGI Energy Services, LLC	Other Supplier	
		Division of the Public Advocate of		
Maucher	Andrea	the State of Delaware	End-Use Customer	
McDewell	Christian	Commonwealth of PA	None	
McElwee	Steve	PJM Interconnection, LLC	None	
McGill	Susan	PJM Interconnection, LLC	None	
McGlynn	Paul	PJM Interconnection, LLC	None	
McLaverty	Megan	PJM Interconnection, LLC	None	
		Office of the Attorney General,		
McNeil	Justin	Kentucky	End-Use Customer	
MaNicholas	Daniel	Cogentrix Virginia Financing Holding	Other Cumplier	
McNicholas	Daniel	Company, LLC Exelon Business Services Company,	Other Supplier	
Midgley	Sharon	LLC	Transmission Owner	
Mohler	Tina	PJM Interconnection, LLC	None	
Monzon	Stephanie	PJM Interconnection, LLC	None	
Mooney	Molly	PJM Interconnection, LLC	None	
Moran	Christopher	PJM Interconnection, LLC	None	
Moretti	Andrea	PJM Interconnection, LLC	None	
Moscovitz	Daniel	PJM Interconnection, LLC	None	
Muhl	Nancy	PJM Interconnection, LLC	None	
Mulhern	Joseph	PJM Interconnection, LLC	None	
Murawski	James	PSEG Energy Resources & Trade LLC	Other Supplier	
	•	· ·		
Oldleye		FJIVI IIILEICOIIIIECLIOII, LLC	NOTE	
O'Leary		PSEG Energy Resources & Trade LLC	Other Supplier	
Nareshkumar Noonan O'Connell Okenfuss Olaleye O'Leary	Koushy Casey Moira James Michael Christopher (Chris)	Potomac Electric Power Company PJM Interconnection, LLC PJM Interconnection, LLC Savion, LLC PJM Interconnection, LLC PJM Interconnection, LLC	None None None Other Supplier	





		AEP Appalachian Transmission		
Ondayko	Brock	Company, Inc.	Transmission Owner	
	Gregory			
Pakela	(Greg)	DTE Energy Trading, Inc.	Other Supplier	
Parrot	Sarah	Public Utilities Commission of Ohio	None	
Datal	Keyurbhai	DIM Intercept and the III C	No.	
Patel	(Keyur)	PJM Interconnection, LLC Constellation Energy Generation,	None	
Patel	Shodhan	LLC	Generation Owner	
Pfeiff	Michael			
Phenix	Michael	TAQA Gen X LLC	Generation Owner	
Phillips	Darlene	PJM Interconnection, LLC	None	
Pilong	Christopher	PJM Interconnection, LLC	None	
Poulos	Greg	CAPS	None	
Price	Mark	DC Energy Mid-Atlantic, LLC	None	
Ramsay	Eli	PJM Interconnection, LLC	None	
Ramsey	James	Suffolk Fund LLC	None	
Rasmussen	Jay	Duke Energy Business Services LLC	Transmission Owner	
Reffner	Brent	PJM Interconnection, LLC	None	
		AEP Appalachian Transmission		
Rudd	Daren	Company, Inc.	Transmission Owner	
Ryng	Daniel			
Sasser	Jonathan	Customized Energy Solutions, Ltd.*	None	
Scarpignato	David (Scarp)	Calpine Energy Services, L.P.	Generation Owner	
Scheidecker	Paul	Monitoring Analytics, LLC	None	
Scheirer	Alexandra	PJM Interconnection, LLC	None	
Schmitt	David	New Jersey Board of Public Utilities	None	
Scott	Nicole	PJM Interconnection, LLC	None	
Selick	Sam	Customized Energy Solutions, Ltd.*	None	
Shaughnessy	Mike	Duquesne Light Company	Transmission Owner	
		The Federal Energy Regulatory		
Sillin	John	Commission	None	
Siracuse	Colin	LS Power Development, LLC	None	
Smith	Christopher	INGAA	None	
		AEP Appalachian Transmission		
Sorrels	James	Company, Inc.	Transmission Owner	
Sotkiewicz	Paul	E-Cubed Policy Associates	None	
Souder	Michelle	PJM Interconnection, LLC	None	
Spencer	Mark	LS Power Development, LLC	None	





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Stack	James	Duquesne Light Company	Transmission Owner	
Stadelmeyer	Rebecca	Gable and Associates	None	
Stefanowicz	Vincent	PJM Interconnection, LLC	None	
Stemetzki	Michael	PJM Interconnection, LLC	None	
	Alexander	Public Service Electric & Gas		
Stern	(Alex)	Company	Transmission Owner	
Stone	Andy	PJM Interconnection, LLC	None	
Stotesbury	Christina	PJM Interconnection, LLC	None	
Sturgeon	John	Duke Energy Carolinas, LLC	Other Supplier	
Sullivan	James			
Swalwell	Bradley (Brad)	Tangent Energy Solutions, Inc.	Other Supplier	
Sweeney	Rory	Power Prose Inc.		
Theodore	Sharon	Electric Power Supply Association	None	
Ushijima	Hiroaki	Jpower USA	None	
Wagar	Ben	FirstEnergy Corporation	Transmission Owner	
Waweru	James	PJM Interconnection, LLC	None	
Wehnes	Kathleen	Maryland Public Service Commission	None	
Wharton	Matthew	PJM Interconnection, LLC	None	
Whitehead	Jeffrey (Jeff)	GT Power Group	None	
Wilson	James	Wilson Energy Economics	None	
Wynder	Michael	PJM Interconnection, LLC	None	
Xu	Xu	PJM Interconnection, LLC	None	
Yasutake	Sarah	Gabel and Associates	None	
You	Cindy	Monitoring Analytics, LLC	None	
Yovanovich	Laura	PJM Interconnection, LLC	None	
Zhang	Michael	PJM Interconnection, LLC	None	

### OC Subcommittee/ Task Force Informational Section

System Operations Subcommittee (SOS): SOS Website Data Management Subcommittee (DMS): DMS Website

DER & Inverter-Based Resources Subcommittee (DIRS): DIRS Website

Synchronous Reserve Deployment Task Force: SRDTF Website IROL – CIP Cost Recovery: IROL – CIP Cost Recovery Issue Tracker

Outage Coordination: Outage Coordination Issue Tracker

		Future Meeting Dates and Materials	Materials Due to Secretary	Materials Published
Date	Time	Location	5 p.m.	4 p.m.





April 13, 2023	9 a.m.	PJM Conference & Training Center and webex	April 03, 2023	April 06, 2023
May 11, 2023	9 a.m.	PJM Conference & Training Center and webex	May 01, 2023	May 04, 2023
June 08, 2023	9 a.m.	PJM Conference & Training Center and webex	May 29, 2023	June 01, 2023
July 13, 2023	9 a.m.	PJM Conference & Training Center and webex	July 03, 2023	July 06, 2023
August 10, 2023	9 a.m.	PJM Conference & Training Center and webex	July 31, 2023	August 03, 2023
September 07, 2023	9 a.m.	PJM Conference & Training Center and webex	August 28, 2023	August 31, 2023
October 05, 2023	9 a.m.	PJM Conference & Training Center and webex	September 25, 2023	September 28, 2023
November 02, 2023	9 a.m.	PJM Conference & Training Center and webex	October 23, 2023	October 26, 2023
December 07, 2023	9 a.m.	PJM Conference & Training Center and webex	November 27, 2023	November 30, 2023

Author: L. Strella Wahba

### Antitrust:

You may not discuss any topics that violate, or that might appear to violate, the antitrust laws including but not limited to agreements between or among competitors regarding prices, bid and offer practices, availability of service, product design, terms of sale, division of markets, allocation of customers or any other activity that might unreasonably restrain competition. If any of these items are discussed the chair will re-direct the conversation. If the conversation still persists, parties will be asked to leave the meeting or the meeting will be adjourned.

#### Code of Conduct

As a mandatory condition of attendance at today's meeting, attendees agree to adhere to the PJM Code of Conduct as detailed in PJM Manual M-34 section 4.5, including, but not limited to, participants' responsibilities and rules regarding the dissemination of meeting discussion and materials.

### **Public Meetings/Media Participation:**

Unless otherwise noted, PJM stakeholder meetings are open to the public and to members of the media. Members of the media are asked to announce their attendance at all PJM stakeholder meetings at the beginning of the meeting or at the point they join a meeting already in progress. Members of the Media are reminded that speakers at PJM meetings cannot be quoted without explicit permission from the speaker. PJM Members are reminded that "detailed transcriptional meeting notes" and white board notes from "brainstorming sessions" shall not be disseminated. Stakeholders are also not allowed to create audio, video or online recordings of PJM meetings. PJM may create audio, video or online recordings of stakeholder meetings for internal and training purposes, and your participation at such meetings indicates your consent to the same.

### Participant Identification in Webex:

When logging into the Webex desktop client, please enter your real first and last name as well as a valid email address. Be sure to select the "call me" option. PJM support staff continuously monitors Webex connections during stakeholder meetings. Anonymous users or those using false usernames or emails will be dropped from the teleconference.

### Participant Use of Webex Chat:

The use of the Webex chat feature during meetings shall be primarily reserved for administrative and logistical purposes, such as managing a question or comment queue, noting technical difficulties, and meeting support or management purposes. Utilizing Webex chat for any other commentary should be limited to short phrases. Detailed commentary or substantive dialog shall be shared orally by entering the speaker queue.

On the Phone, Dial



to Mute/Unmute

### Linking Teleconference Connection to Webex

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- 3. Under "Select Audio Option" select "Call Me" option from the dropdown menu

\*Note: Anonymous users or those using false usernames or emails will be dropped from the teleconference.

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Visit <u>learn.pjm.com</u>, an easy-to-understand resource about the power industry and PJM's role.