

Phase 1 Analysis Education

Fuel Security Senior Task Force April 5, 2019

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Context for Fuel Security Study

Approach & Assumptions

Results & Conclusions

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A Common Understanding of Resilience

FERC's Proposed Definition: The ability to withstand and reduce the magnitude and/or duration of disruptive events, which includes the capability to anticipate, absorb, adapt to, and/or rapidly recover from such an event.

PJM's Working Definition: The ability to withstand or quickly recover from events that pose operational risks.

Prepare + Operate + Recover

Reliability: Delivering electricity consistently and uninterrupted

Resilience: Grid survivability during extreme events, even if that means outages







- Define fuel security
 considering risks in fuel
 delivery to critical generators
- Reaffirm the value of markets to achieving a costeffective, fuel-secure fleet of resources
- 3. Identify fuel security risks with a primary focus on resilience
- 4. Establish criteria to value fuel security in PJM markets



- Phase 1: Analysis
 Identify potential system
 vulnerabilities and develop
 criteria to address them
- Phase 2: Modeling
 Model incorporation of
 vulnerabilities into PJM's markets
 or operations construct
- Phase 3: Ongoing Coordination
 Address specific security
 concerns identified by federal and
 state agencies



May–November 2018
Phase 1 Analysis

2019/2020

Phase 2: Completion of key work activities #1-4 and expected deliverable #1 by end of 3Q19

May 2018–December 2019
Phase 3 ongoing coordination



Context for Fuel Security Study

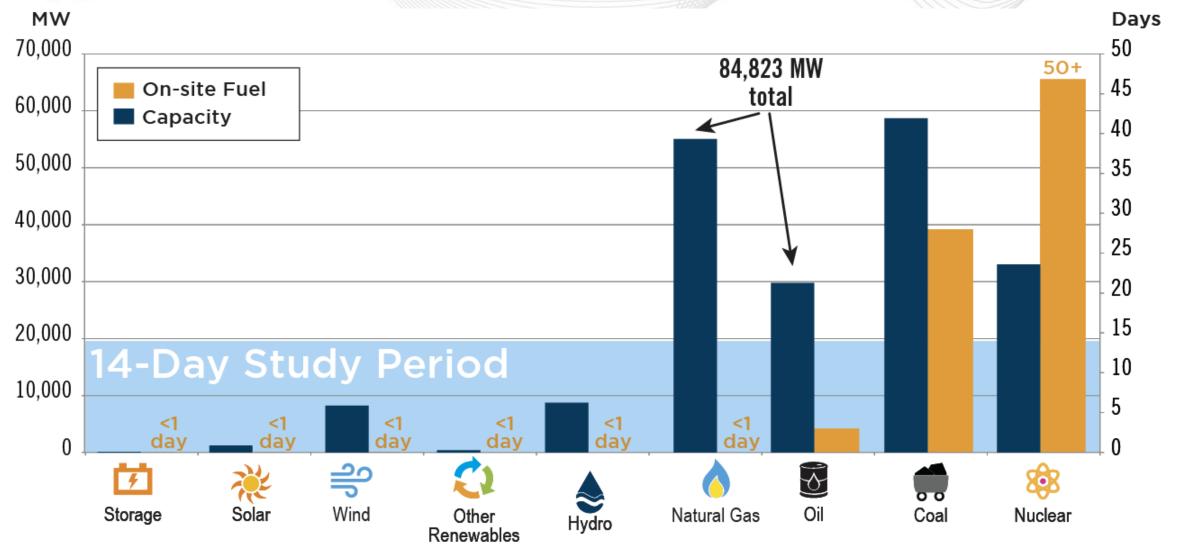
Approach & Assumptions

Results & Conclusions

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Understanding the Study



Approach Overview

Study Cases

Deterministic Analysis

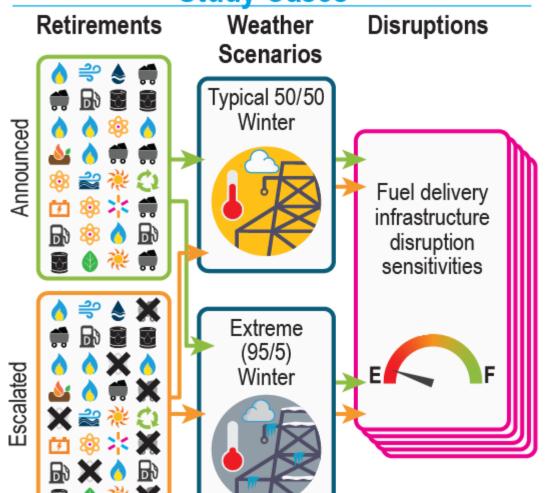
Outcomes

Evaluation of current capabilities of resources to mitigate fuel delivery infrastructure risk

Inform development of "fuel secure" definition



Locational/regional fuel secure MW methodology to mitigate risks, if needed



Dispatch simulation for study case duration

Detailed transmission analysis for selected peak hours

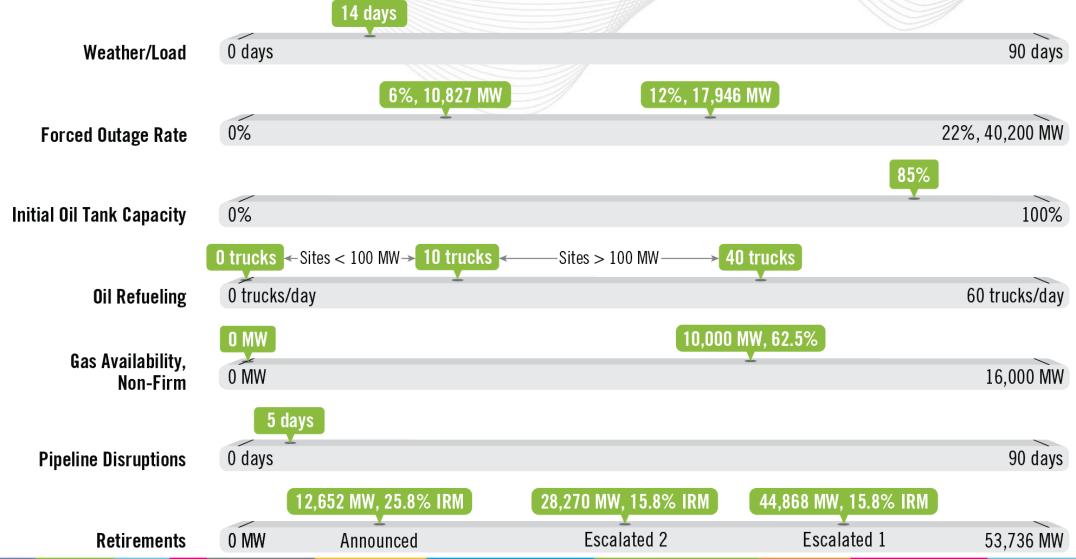
hours

External Coordination & Outreach Update

Outreach	Information Collected	Study Impact		
Stakeholder Feedback	Written comments submitted directly to PJM and additional comments offered during stakeholder meetings	Development of approach and assumptions		
PJM Generation Owner Surveys	Unit-specific information and statistics	Baseline data and unit-specific study inputs		
Direct Generation Owner Conversations	Detailed information about oil refueling operations	On-site oil inventories and oil refueling assumptions		
Natural Gas Pipelines & Industry Groups	Operating information and reliability details	Study scenario development and natural gas supply assumptions/disruptions		
Renewable Industry Groups	Operating information and disruption details	Study scenario development and dispatch		
DR Representative & Industry Groups	Operational information and expected customer response	Baseline data and unit-specific study inputs		
Coal Industry Groups	Supply chain and transportation logistics information	Study scenario development and refueling assumptions		
Nuclear Industry Groups	Operational information and logistics	Baseline data and unit-specific study inputs		
Regulators	Discussions held with NERC, ReliabilityFirst	Feedback on study assumptions and overall approach		
Independent Market Monitor (IMM)	Discussion on study assumptions and overall approach	Review of forward-looking economic profit and loss analysis as part of escalated retirement scenarios		
Other RTO/ISOs	Discussions held with neighboring RTO/ISOs regarding similar initiatives to analyze fuel security	Detailed review of study assumptions and approach		
Department of Energy	Information on physical/cyber threat actors and capabilities to impact gas pipelines. PJM will work with DOE to determine level of information sharing with PJM stakeholders (and define risk scenarios).	Phase 3 Input: Disruption events for extreme cyber and physical threats PJM will work with gas pipelines to assess impacts.		



Key Model Assumption Ranges





Assumptions

Si		Weather Scenario					
2	023/2024				14 days		
		Lo	ad				
Peak Load	Typical: 50/50	Typical: 50/50 – 1 in 2 years; (134,976 MW peak)			Extreme: 95/5 – 1 in 20 years; (147,721 MW peak)		
Load Profile	Typical: 2011/2	Typical: 2011/2012 winter			Extreme: 2017/2018 winter		
Dispatch							
Dispatch	Typical: Econo	Typical: Economic			Extreme: Economic; optional maximum emergency if extreme cases present operational issues		
Retirements							
announced by Oct. 1, 2018, and new 32,216 MW by			ration retirements, with 16,788 Maneet the installed (15.8%)	MW of	Escalated 2: Generation retirements of 15,618 MW by 2023 with no capacity replacement		
Escalated 1 Replacement Capacity Approach							

Escalated 1 Replacement Capacity Approach

- Replacement resources reflective of PJM interconnection queue and commercial probability
- Replacement combined cycle natural gas resources modeled as firm supply and transport
- Replacement combustion turbine natural gas resources modeled as dual-fuel with interruptible gas

Natural Gas

Non-Firm Gas Availability	Typical and Extreme: 62.5% and 0%				
Pipeline Disruption	Medium Impact: Days 1–5: 50%–100% disruption; days 6-14: 100% output (0% derate)	High Impact: Days 1–5: 100% disruption; days 6–14: 20% derate			



Assumptions (cont.)

			Fuel Oil				
Initial Oil Inventory Level		85%					
Oil Refueling (>100 MW site)	2 7 FeV (4 Line 1900) 1 10 Line	te: 40 trucks daily refueling rate, at maximum tank capacity		Limited: 10 trucks daily refueling rate, capped at maximum tank capacity			
Oil Refueling (<100 MW site)	DOMESTIC AND STREET AND STREET	e: 10 trucks daily refuel t maximum tank capac	100 minutes (10 minutes)	Limited: 0 trucks daily refueling rate, capped at maximum tank capacity			
		Expected Fo	orced Outage R	ates			
5-Year Average: Historic 5-year average, discounting gas and oil fuel supply outages			Modeled: Regression model of expected outage rates, discounting gas and oil fuel supply outages				
		Transmi	ssion Modeling				
Announced Retirements: Transmission constraints that are greater than or equal to 230 kV			Escalated Retirements: Individual transmission constraints were not modeled; transfers into eastern PJM were limited based on CETO with a 15% transfer margin adder				
Scheduled Interchange		Total interchange wit	with neighboring systems limited to +/-2,700 MW				
Demand Response 7,092 MW modeled			locationally based on MW cleared by zone and nodal modeling				
Renewable Modeling 2017/2018 cold snap profile							
Distributed Energy Resources and Explicitly accounted Energy Efficiency			d for in the load forecast				
Fuel Prices 2023/2024 f			s prices adjusted by day-to-day fluctuations in price (volatility)				



Winter Load Assumptions

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Winter Load Forecast

Typical Winter Load (50/50)

- Peak = 134,976 MW
 Winter 2023/24 forecast
- Average 50/50 winter hourly load shape from 2011/12

Extreme Winter Load (95/5)

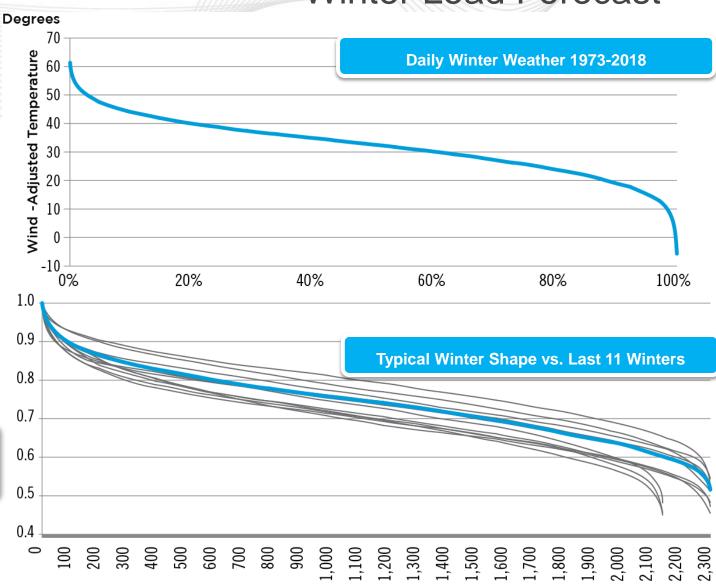
Peak = 147,721 MW
 Median of three historical cold snaps in last 45 years

1989 peak 95th percentile

1994 peak 99th percentile

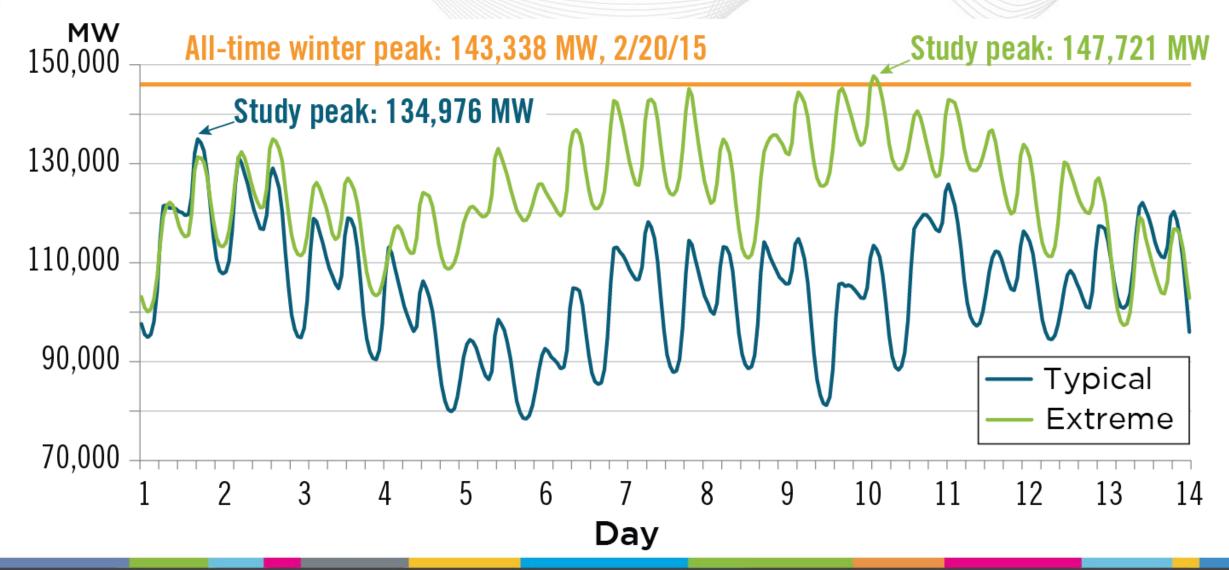
2017/18 peak 82nd percentile

2017/18 winter hourly load shape





Winter Load in 14-Day Periods





Portfolio Assumptions

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Portfolios Analyzed





Methodology, Escalated Retirement 1

Retirement

2021 Market Efficiency Planning Model

Net Energy Revenue



2021/2022 Capacity Auction

Capacity Revenue



Avoidable Cost Rate

(Fixed costs)



Forecasted
Profit & Loss

Replacement

for 2023
Delivery Year



Facility Service
Agreement Units
Commercial
Probability

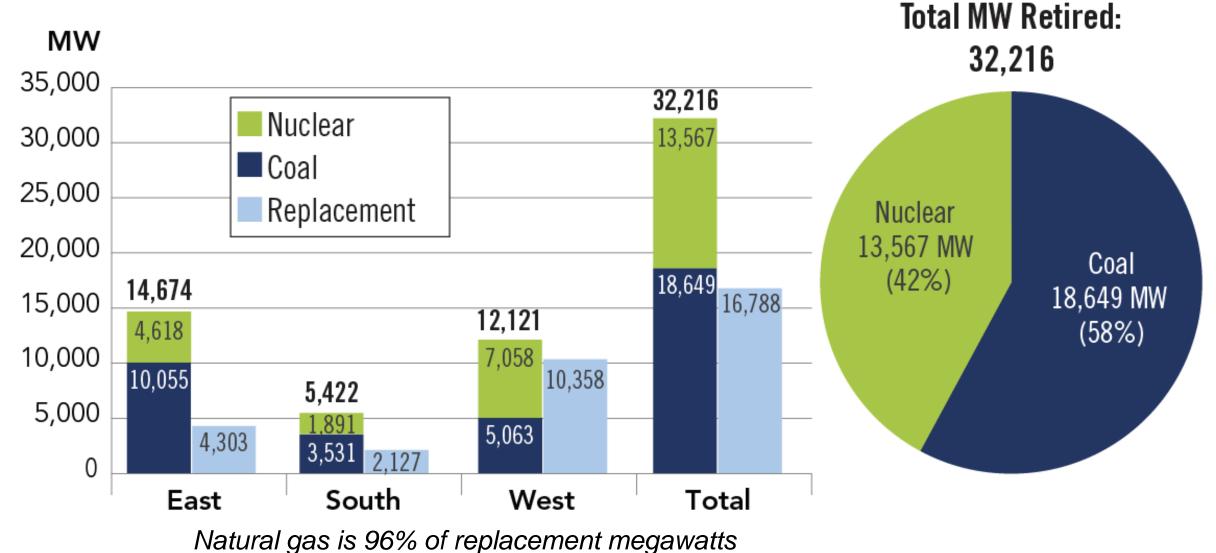


15.8% IRM





Escalated Retirement 1 Portfolio





Methodology, Escalated Retirement 2

Retirement

2021 Market Efficiency Planning Model

Net Energy Revenue



2021/2022 Capacity Auction

Capacity Revenue

Avoidable Cost Rate

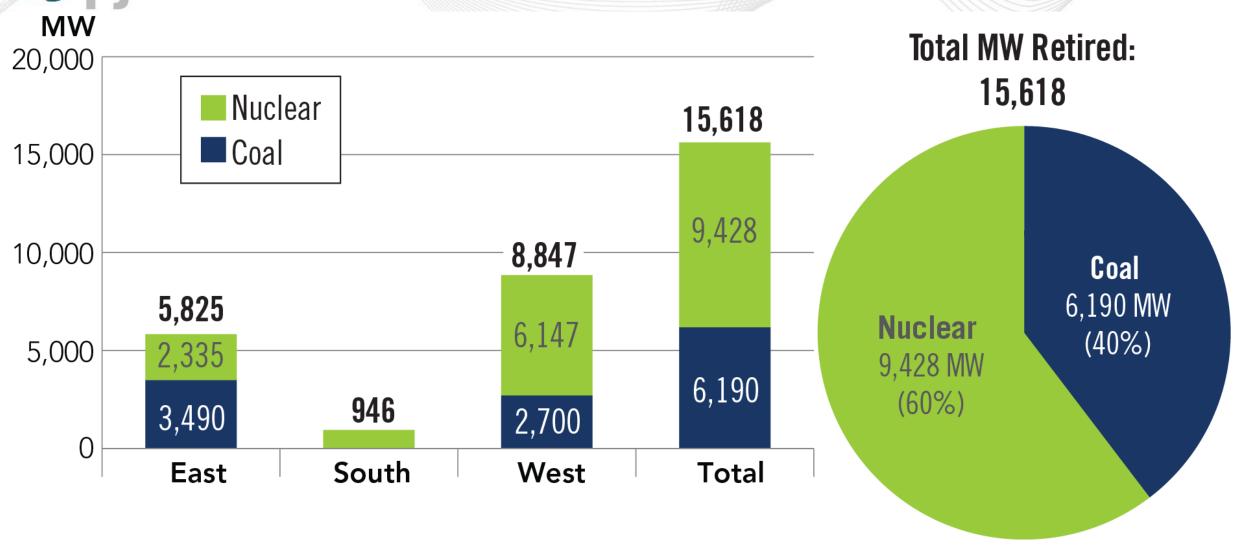
(Fixed costs)

Forecasted Profit & Loss

15.8% IRM



Escalated Retirement 2 Portfolio



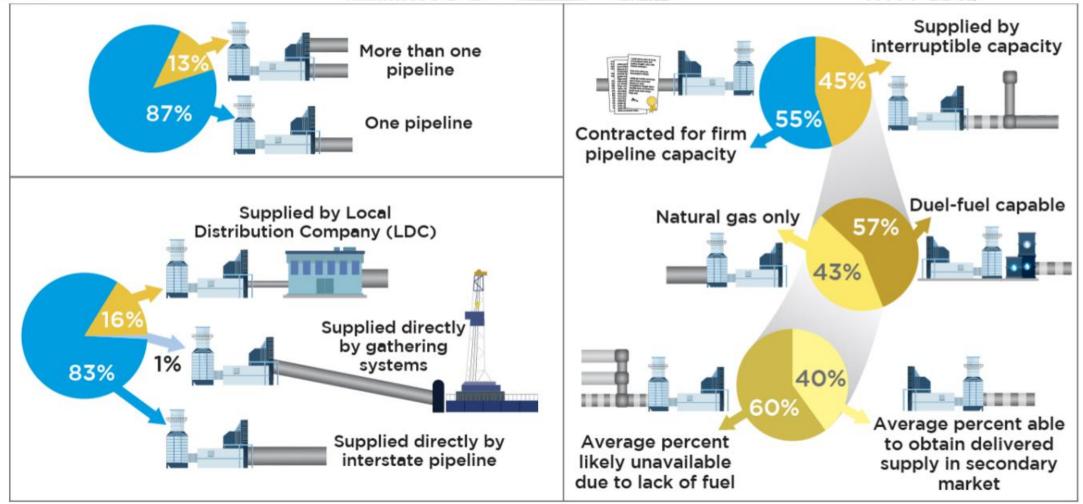


Operational Assumptions

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Natural Gas Generator Fuel Delivery Characteristics

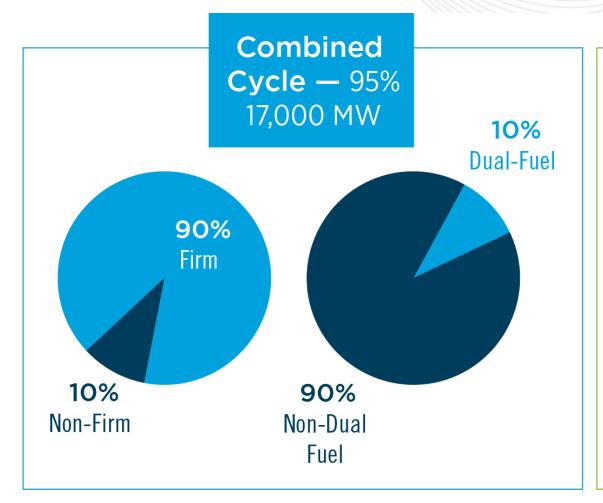


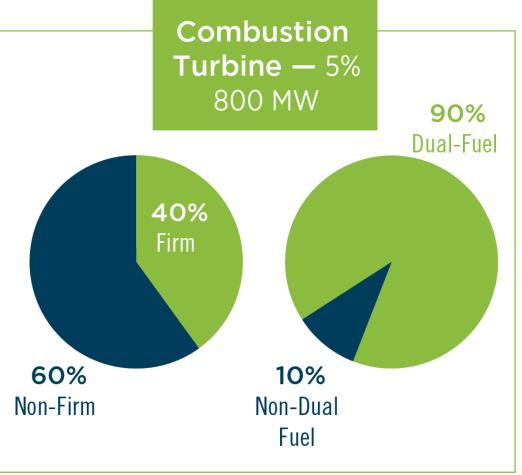
Taking into account the existing and planned generation in interconnection queue with interconnection service agreements and known gas delivery characteristics: approximately 87,000 MW

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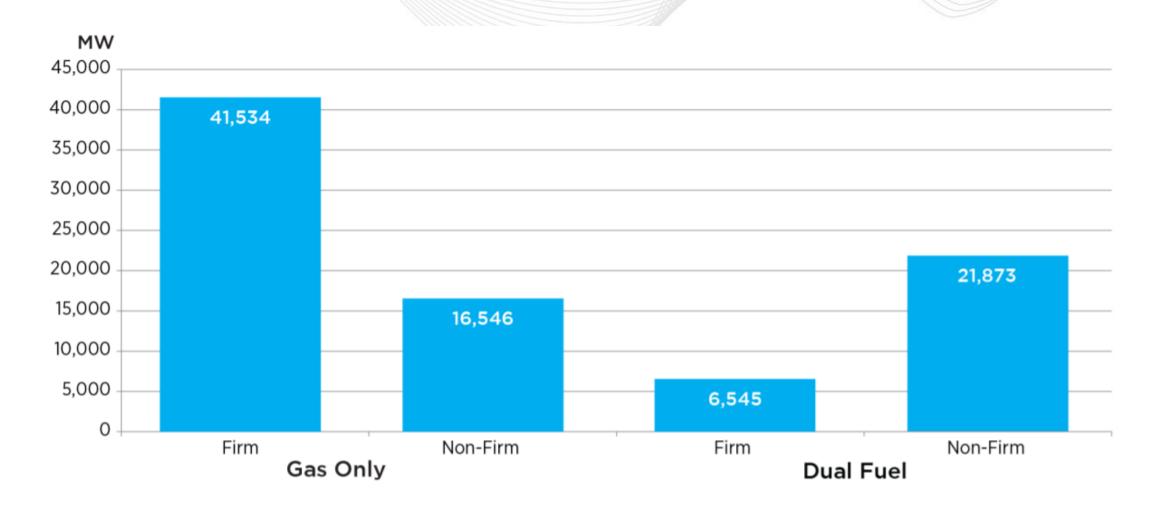
Fuel Trends for Recently Commercial and Queue Natural Gas Generators since 2017





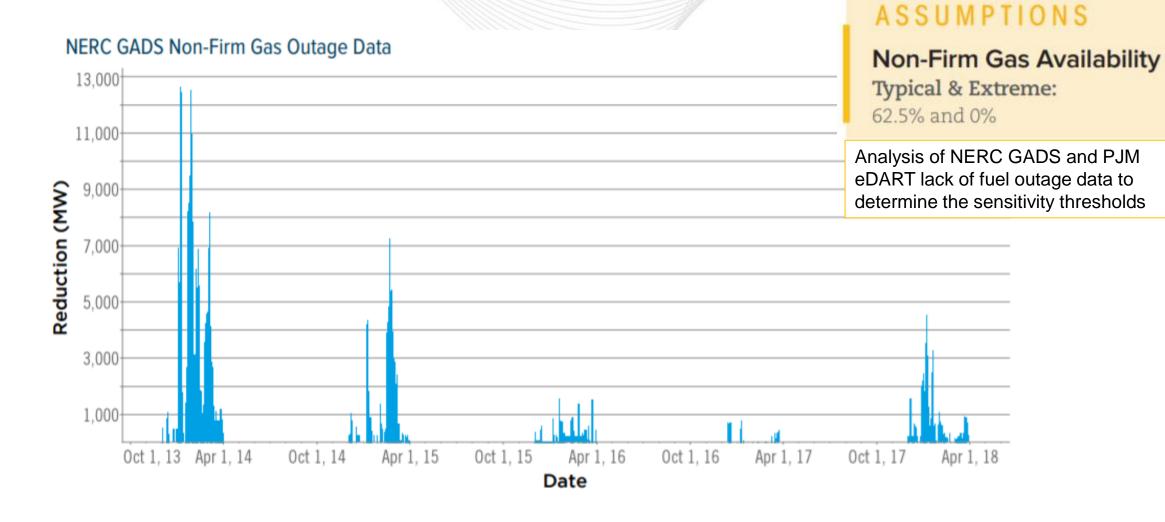


Modeled Natural Gas Supply Attributes





Non-Firm Natural Gas Availability





Pipeline Disruptions: Impact & Duration

		Day 1	Day 2	Day 3	Day 4	Day 5	Day 6	Day 7	Day 8	Day 9	Day 10	Day 11	Day 12	Day 13	Day 14
Extreme Winter	Medium IMPACT		50% o apaci								m cap ⁄ailab	acity le			
Typical and E	High	1	00% re	firm c educti		ity			2		irm ca uction	apacit n**	у		

^{*} Firm capacity reduction level depends on pipeline design redundancy.

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^{** 20%} of capacity remains unavailable due to assumed PHMSA (Pipeline Hazardous Material and Safety Administration) requirements.



Pipeline Disruptions: Impacted Generation

Pipeline Disruption	Gas-Only G	eneration	(MW)	Dual-Fuel Generation (MW)			Total (MW)
	Non-Firm	Firm	Total	Non-Firm	Firm	Total	(,
Looped 1	2,690	3,094	5,784	7,828	103	7,931	13,715
Looped 2		3,015	4,483	2,720	1,380	4,100	8,583
Replacement Generation		+ 435	+ 435	+ 225			+ 660
(Escalated 1 Portfolio)	1,468	3,450	4,918	1,468	3,450	4,325	9,243
Single 1		1,821	3,004	470	803		4,277
Replacement Generation		+ 774	+ 774		+ 774		+ 774
(Escalated 1 Portfolio)	1,183	2,595	3,778	1,183	2,595	1,273	5,051
Single 2	330	750	1,080	1,872	1,769	3,641	4,721

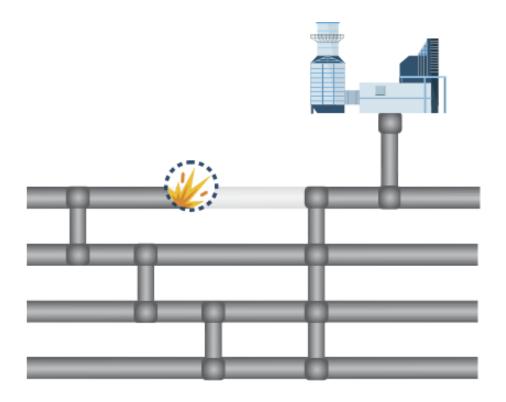
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Generator connected to a single pipeline segment



Generator connected to a **looped** pipeline segment





Onsite Fuel Replenishment

Refueling BTUs Delivered





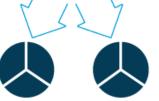
Onsite BTU Inventory







Generation BTUs Consumed







MWs Generated



Study refueling based on transportation method and maximum on-site inventory

• **Transportation** assumed limiting factor rather than fuel.

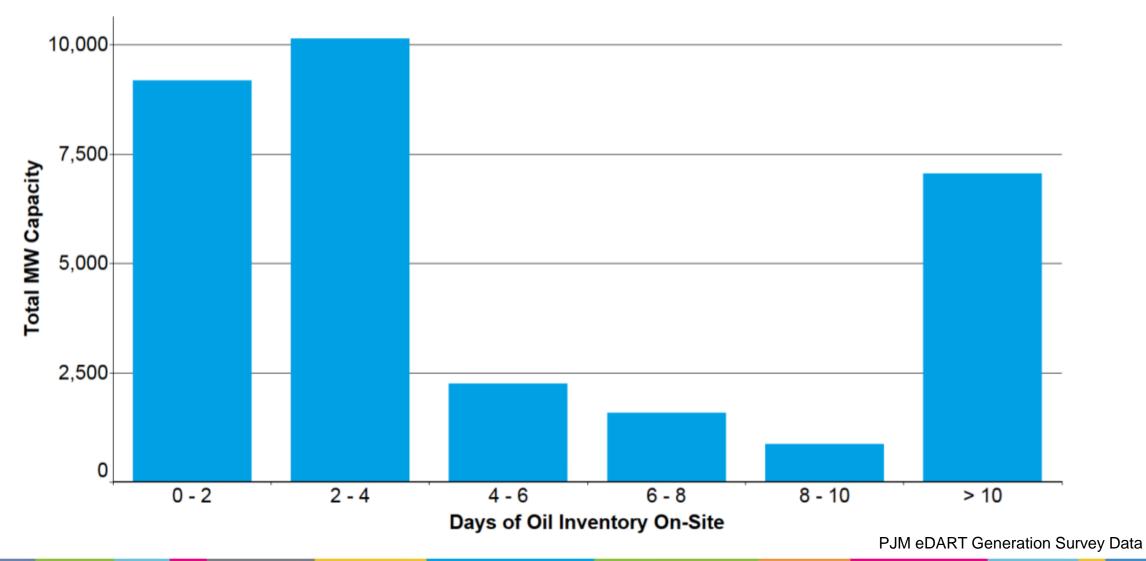
Starting Coal Inventory – unit-specific seasonal inventory target

Starting Oil Inventory – 85 percent of max tank capacity

Oil refueling sensitivities run modeling a range of 10 to 40 truck deliveries per day for sites > 100 MW and 0 to 10 trucks per day for sites < 100 MW to determine the magnitude of impact refueling has.



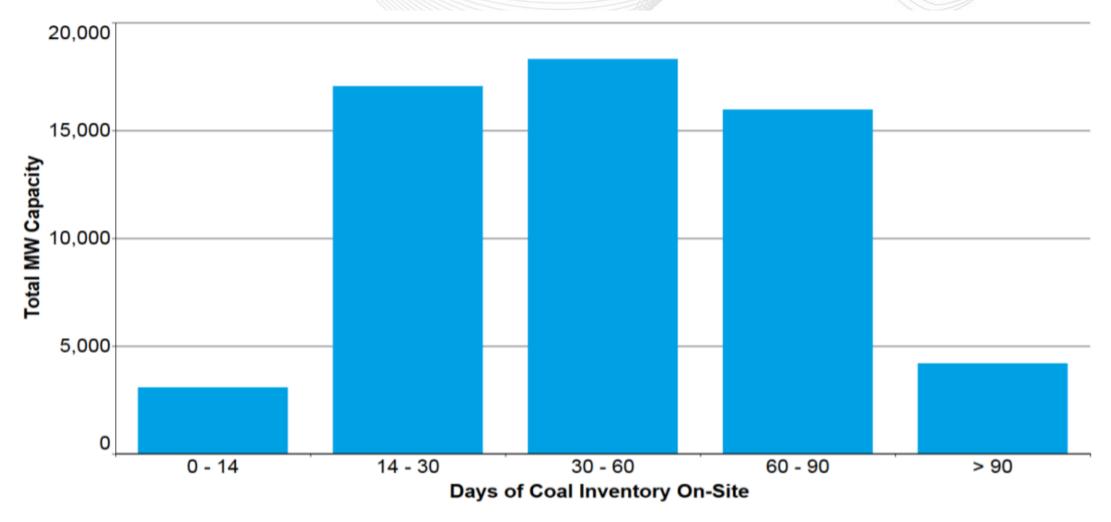
On-Site Oil Inventories



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On-Site Coal Inventories



PJM eDART Generation Survey Data



Demand Response

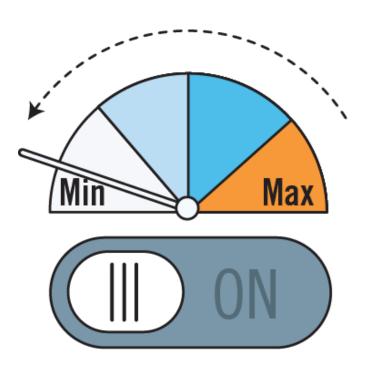
Estimated Capacity Performance
Demand Response (CP DR)= 7,092 MW
for 2023/24

CP DR amount cleared in the 2021/22 Base Residual Auction



Fixed Resource Requirement (FRR)

- CP DR is reduced by three-year average 32 percent replacement rate.
- CP DR will be used for both Base Case and Extreme Weather Case.
- DR will be modeled in the simulation prior to a load shed event consistent with existing procedures.





Forced Outage Rates

Typi	cal	Ext	reme
	-		

Coal	8.45	11.77
Gas Combined Cycle*	5.68	16.91
Gas CT*	5.73	9.13
Gas Steam*	10.14	15.24
Hydro	13.06	11.76
Nuclear	1.38	2.38
Oil CT*	15.24	11.95
Oil Steam*	13.70	12.14
Biomass/Landfill Gas/Wood	10.83	18.28

ASSUMPTIONS

Expected Forced Outages

Five-Year Average:

Historic five-year average, discounting gas and oil fuel supply outages

Modeled: Regression model of expected outage rates, discounting gas and oil fuel supply outages

^{*} Calculations exclude forced outages with "Fuel Supply" NERC GADS cause code



Forced Outage Rate Regression Model Methodology

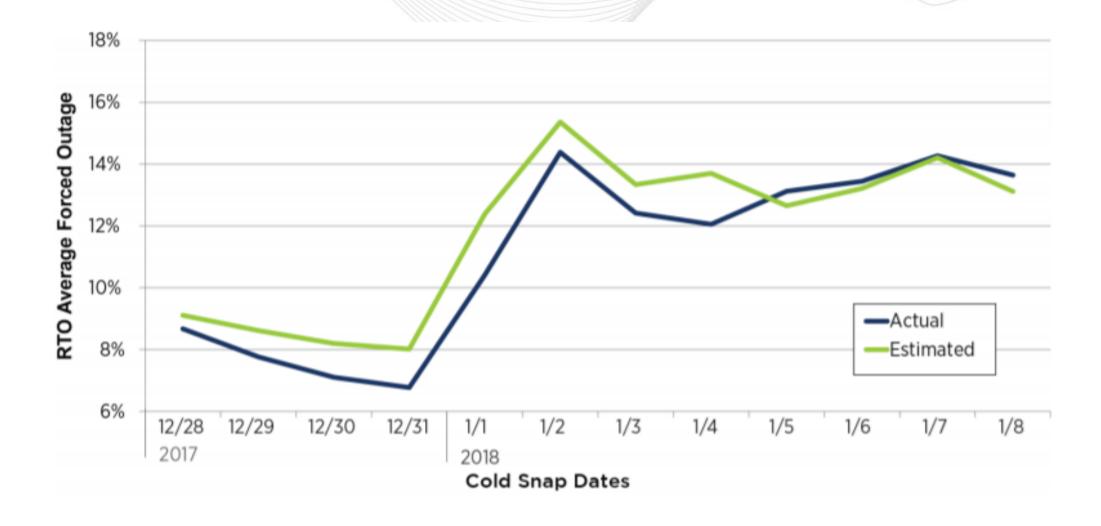


Category	Key Variables	Correlation
Unit Characteristic	Age	√
Weather	Wind Adj. Temp.	
vveatner	Persistent Cold Weather	✓
Utilization	Run hours	_
Utilization	Basepoint Volatility	✓

- Goal % generator forced outage rate
- Using Jan. 2014 through 2018 data

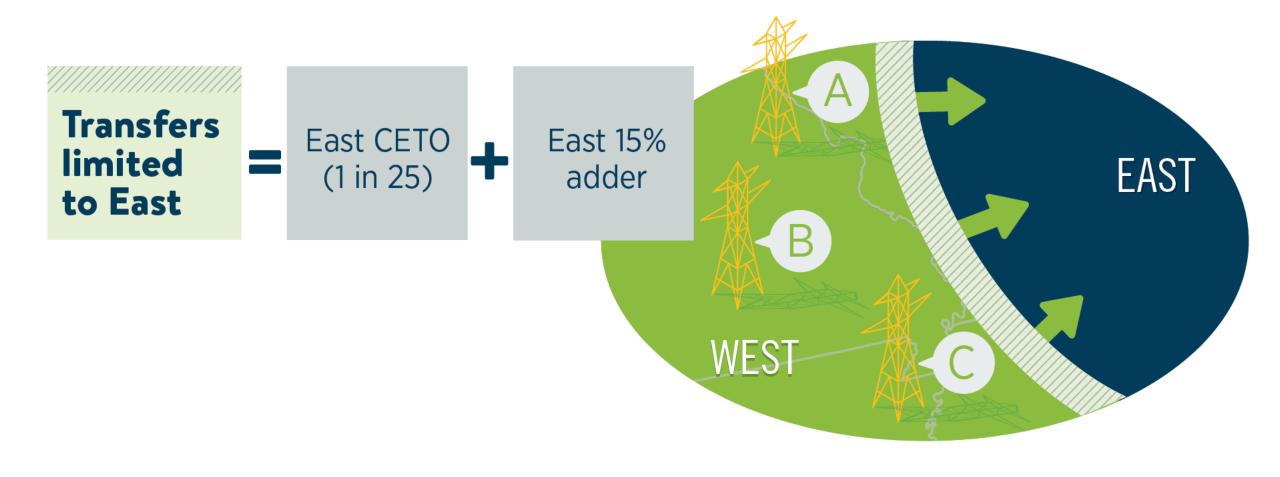


Estimated Forced Outages Rates vs. Actual Forced Outage Rates





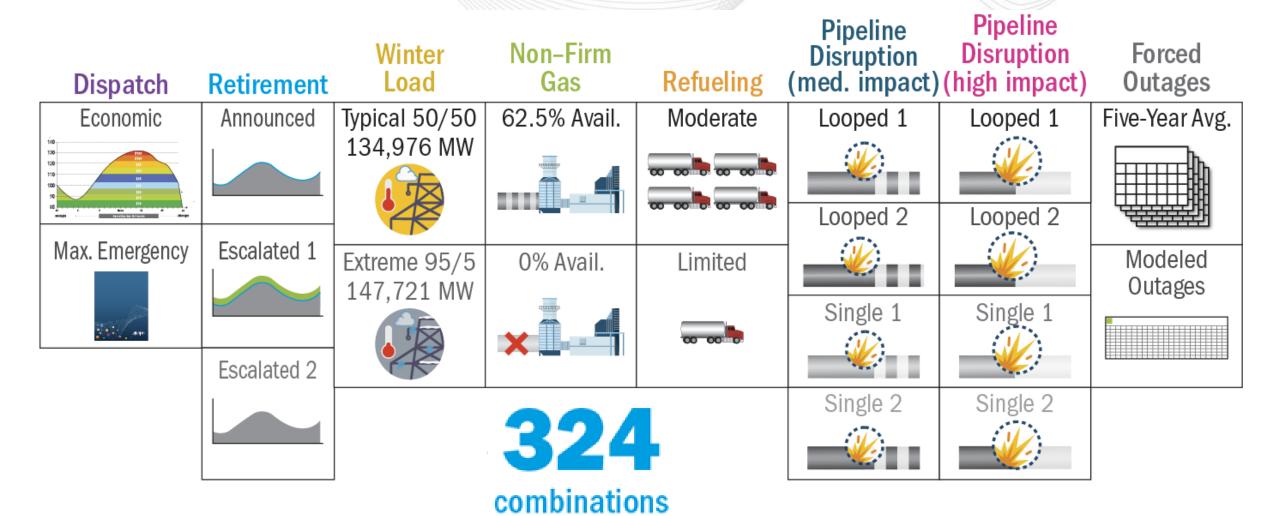
Transmission Modeling in Escalated Retirement Scenarios



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Scenarios Analyzed





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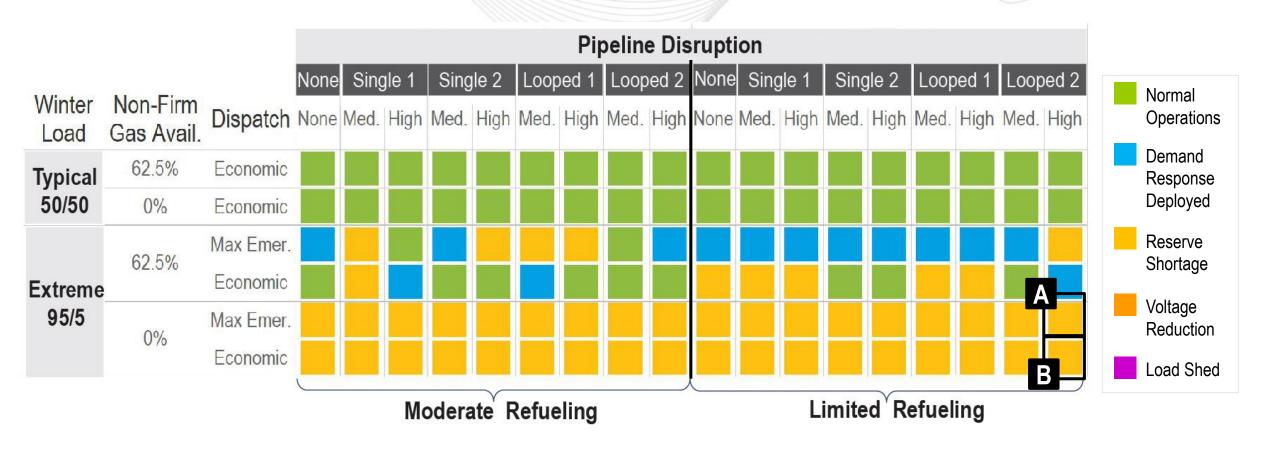


Announced Retirements Analysis Results

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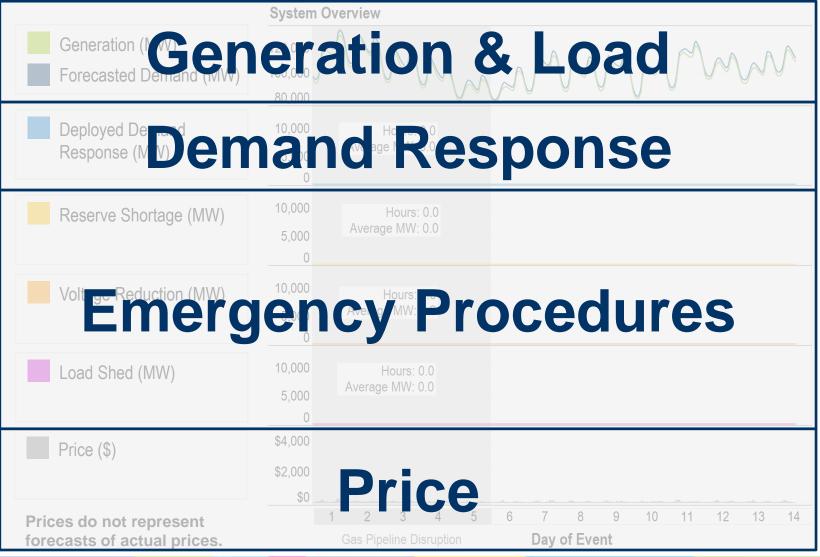


Emergency Procedures Summary Announced Retirement Models

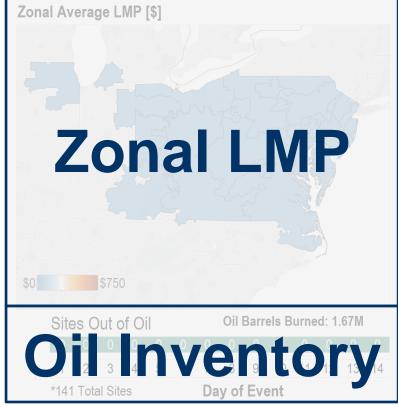




Announced Retirements Scenario Model: Example





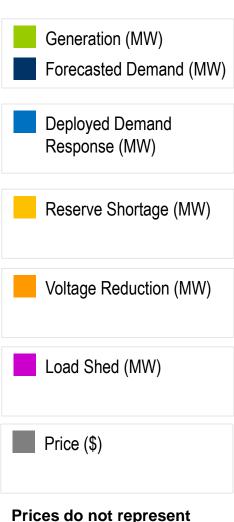




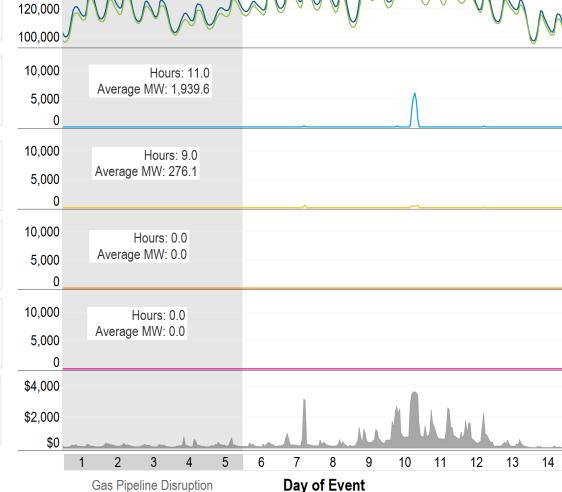
System Overview

140,000

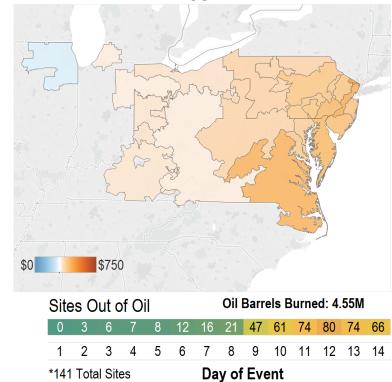
Announced Retirements Scenario Example A



forecasts of actual prices.

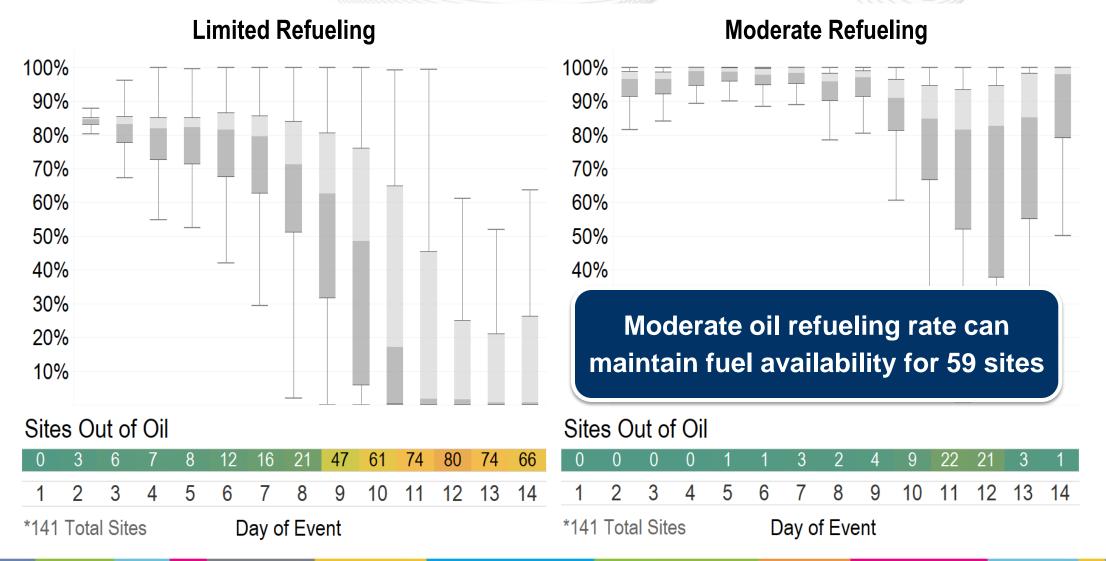


Load:ExtremeRefueling:LimitedDisruption:Looped 2 HighNon-Firm Avail:0%Retirement:AnnouncedDispatch:Economic



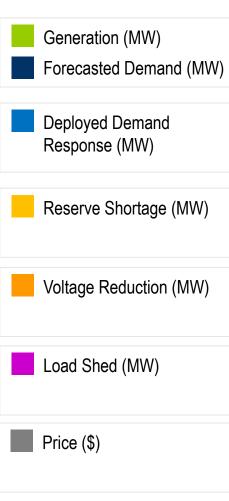


Oil Inventory | Sites Out of Oil

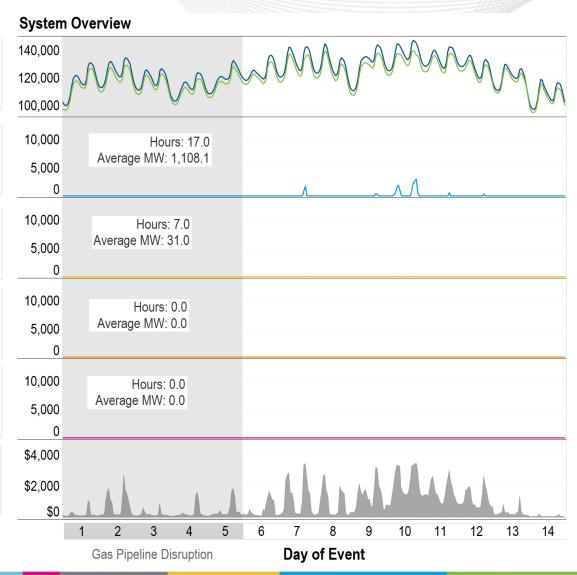




Announced Retirements Scenario Example B



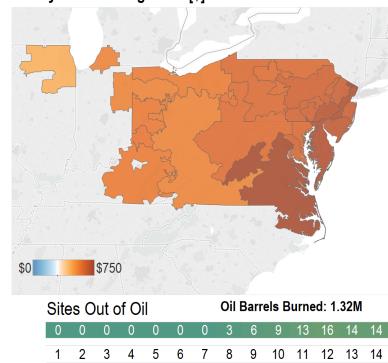






Hourly Zonal Average LMP [\$]

*141 Total Sites

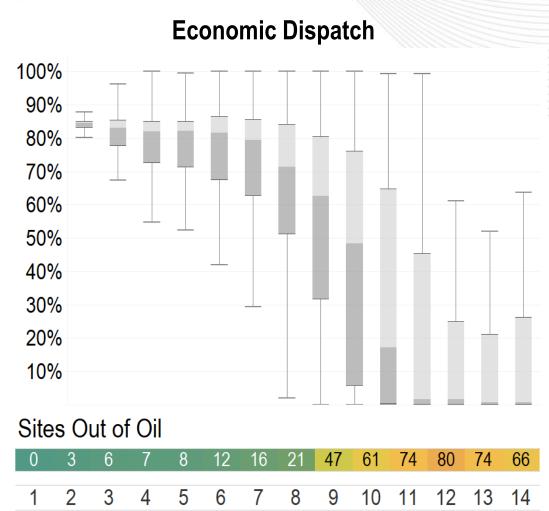


Day of Event

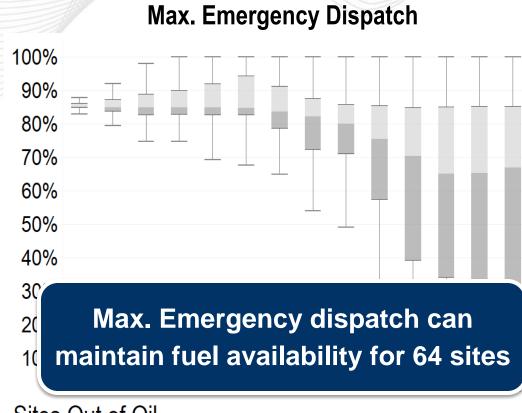


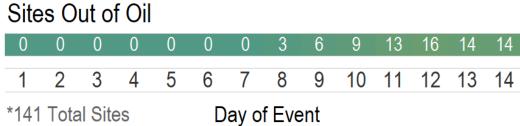
*141 Total Sites

Oil Inventory | Dispatch Comparison



Day of Event







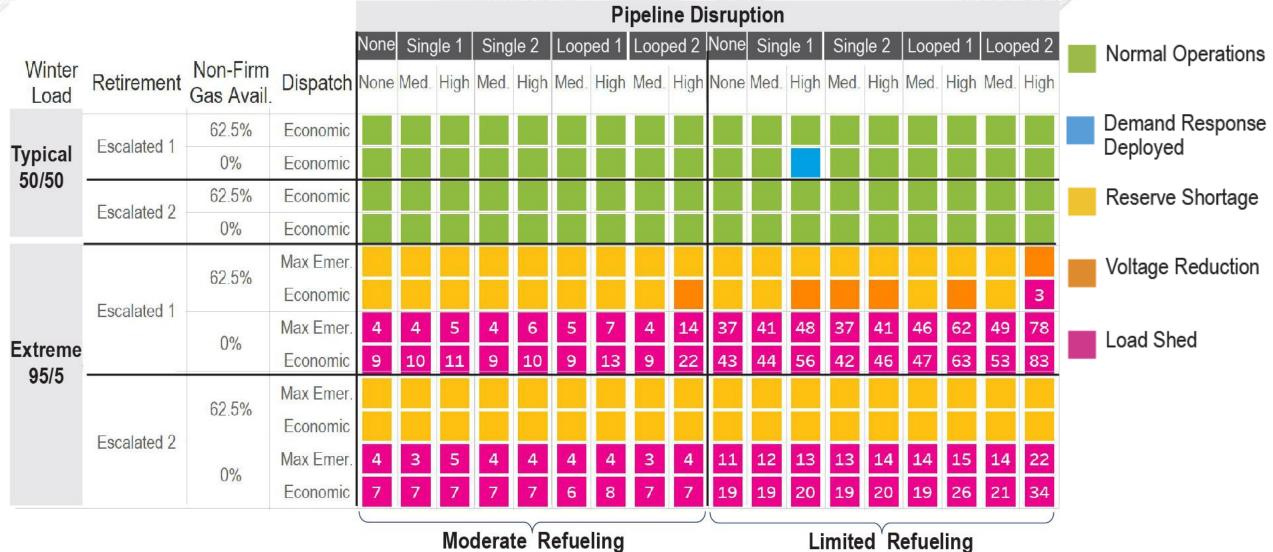
Escalated Retirements Analysis Results

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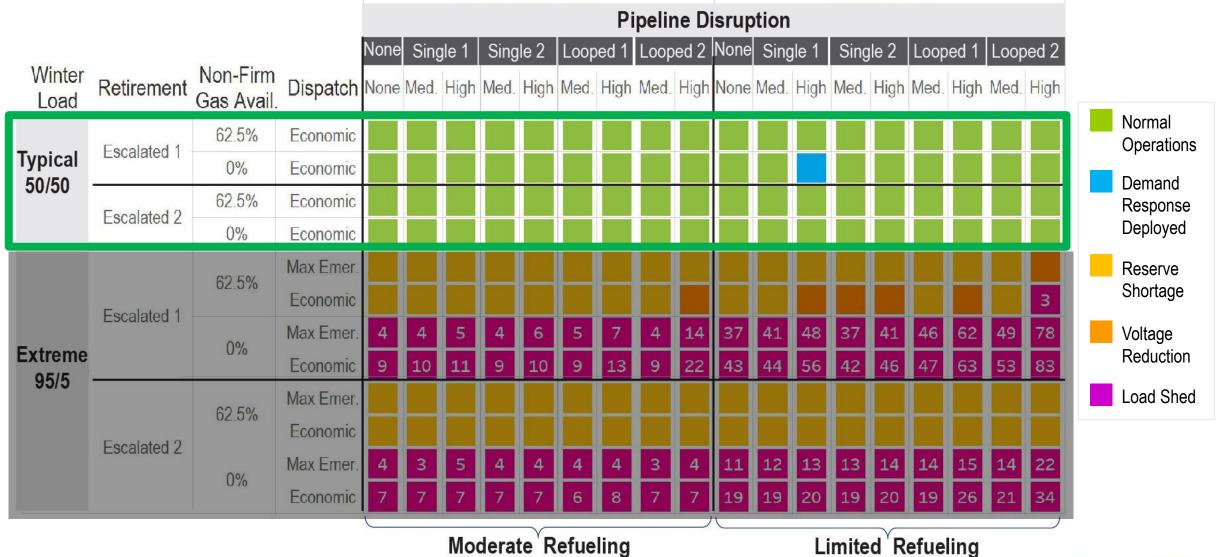
Emergency Procedures Summary

Escalated Retirement Models





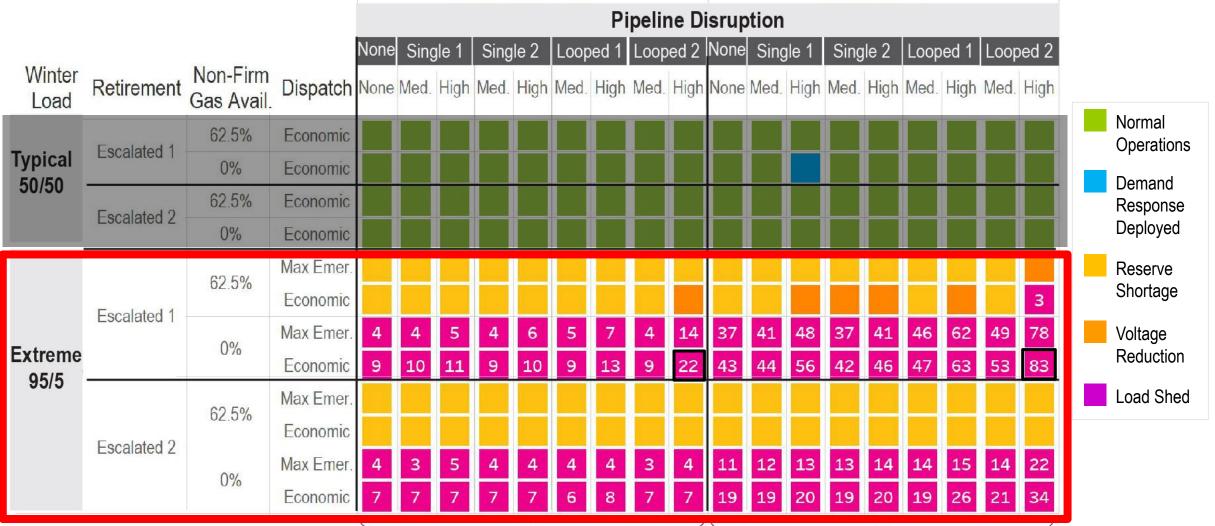
Emergency Procedures Summary Escalated Retirement Models



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Emergency Procedures Summary Escalated Retirement Models

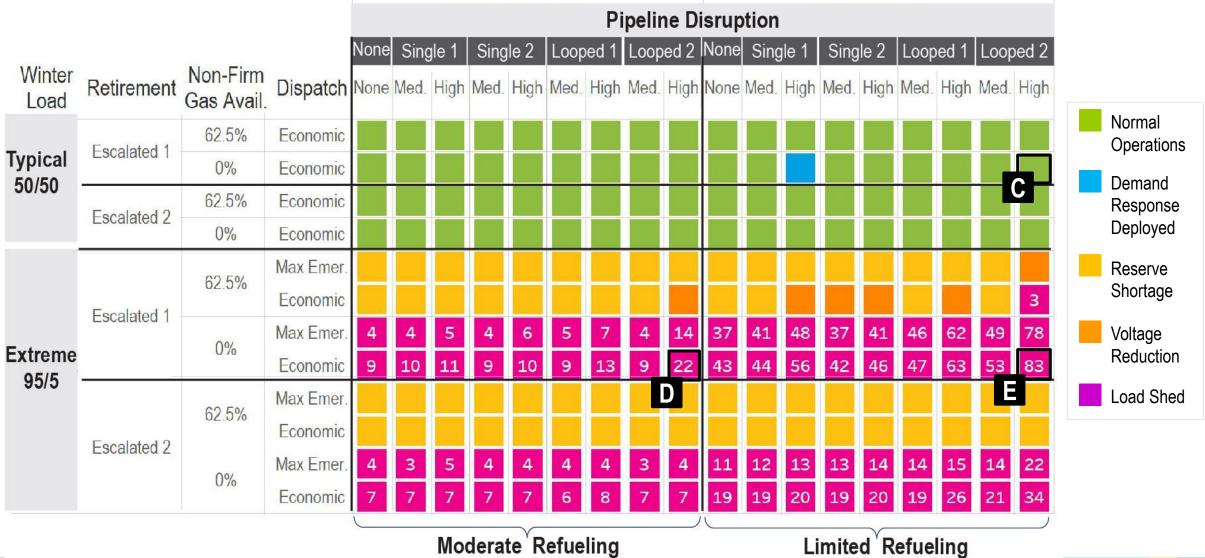


Moderate Refueling

Limited Refueling

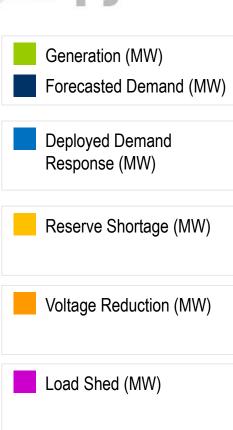


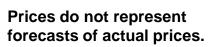
Emergency Procedures Summary Escalated Retirement Models



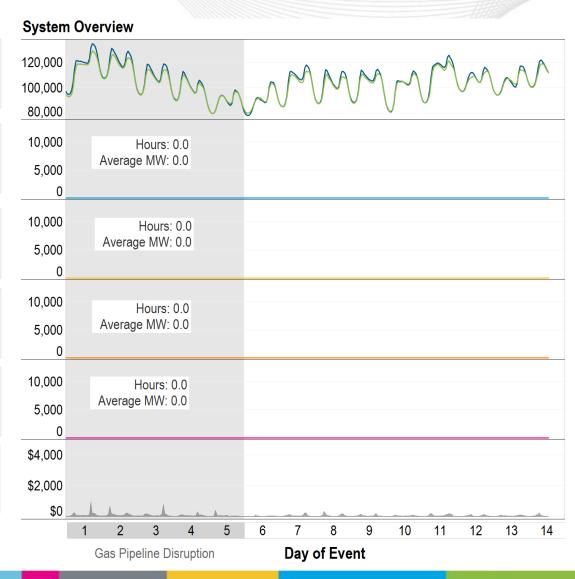


Escalated Retirements 1 Scenario Example C





Price (\$)

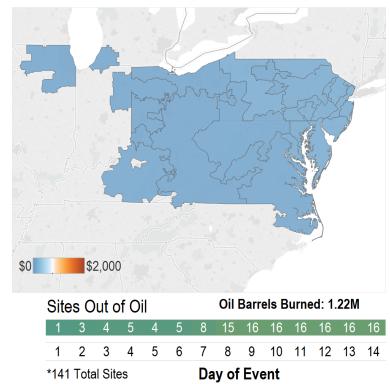


Load: Typical
Refueling: Limited
Disruption: Looped 2 High

Non-Firm Avail: 0%

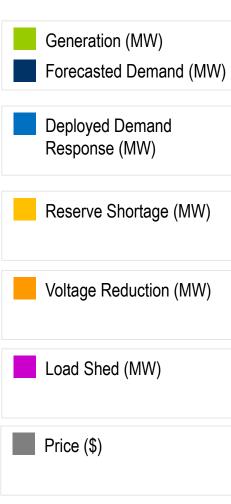
Retirement: Escalated 1 (32 GW)

Dispatch: Economic

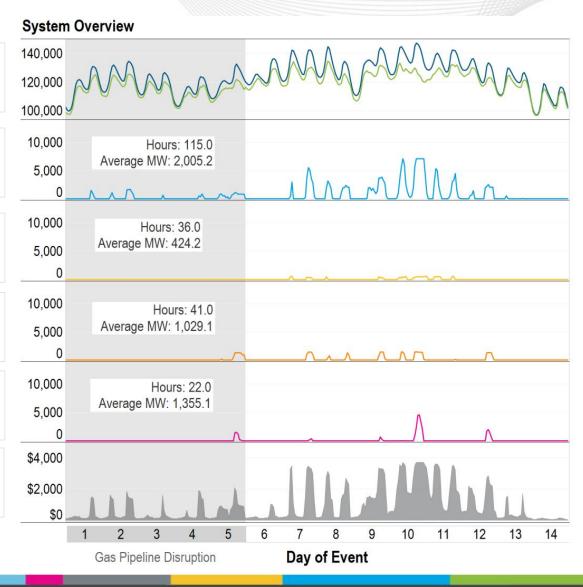


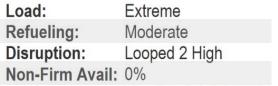


Escalated Retirements 1 Scenario Example D



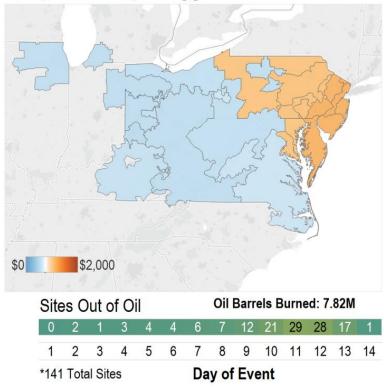






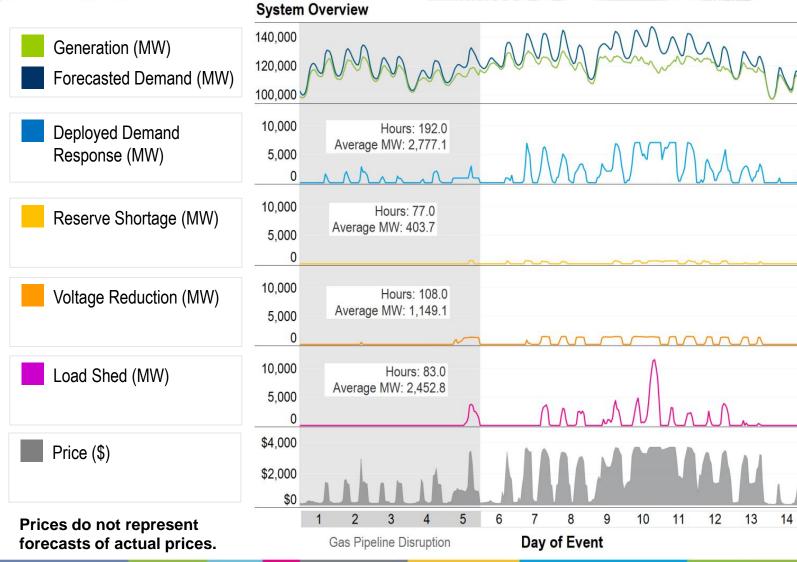
Retirement: Escalated 1 (32 GW)

Dispatch: Economic





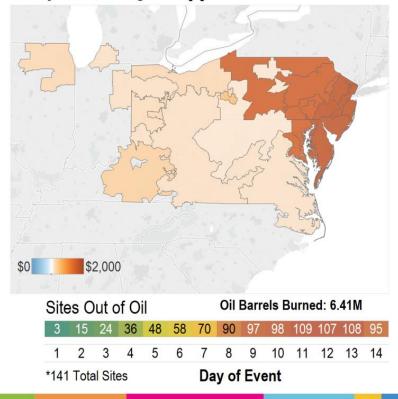
Escalated Retirements 1 Scenario Example E



Load: Extreme
Refueling: Limited
Disruption: Looped 2 High
Non-Firm Avail: 0%

Patierment: Exceleted 1 (22 CW)

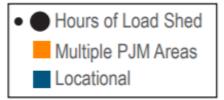
Retirement: Escalated 1 (32 GW) **Dispatch:** Economic

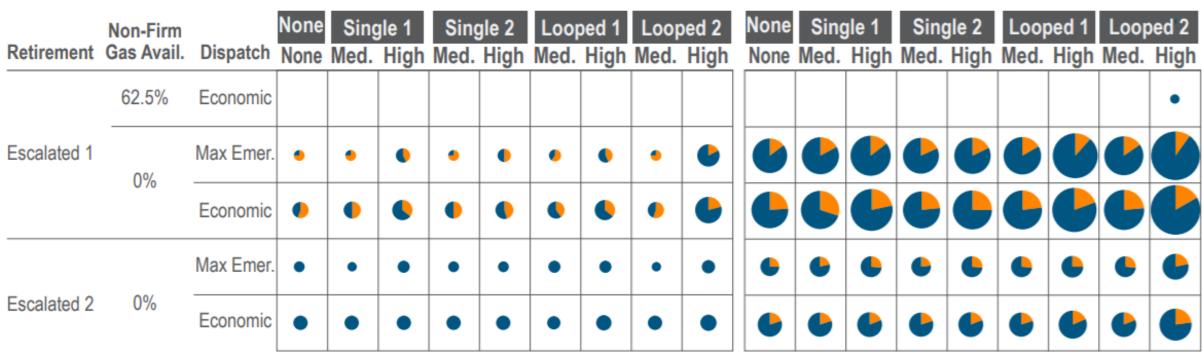




Hours of Manual Load Shed Locational and Multiple Area

Extreme (95/5) Load





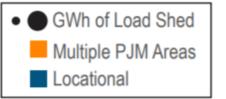
Moderate Refueling

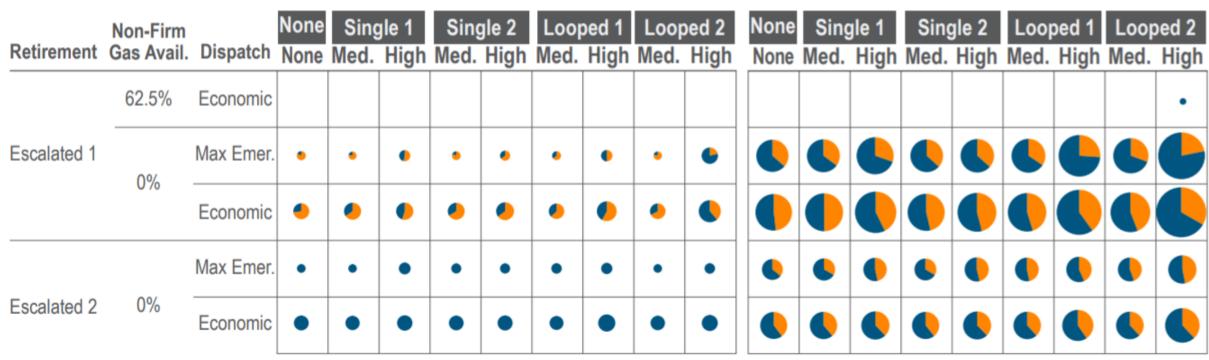
Limited Refueling



GWh of Manual Load Shed Locational and Multiple Area

Extreme (95/5) Load





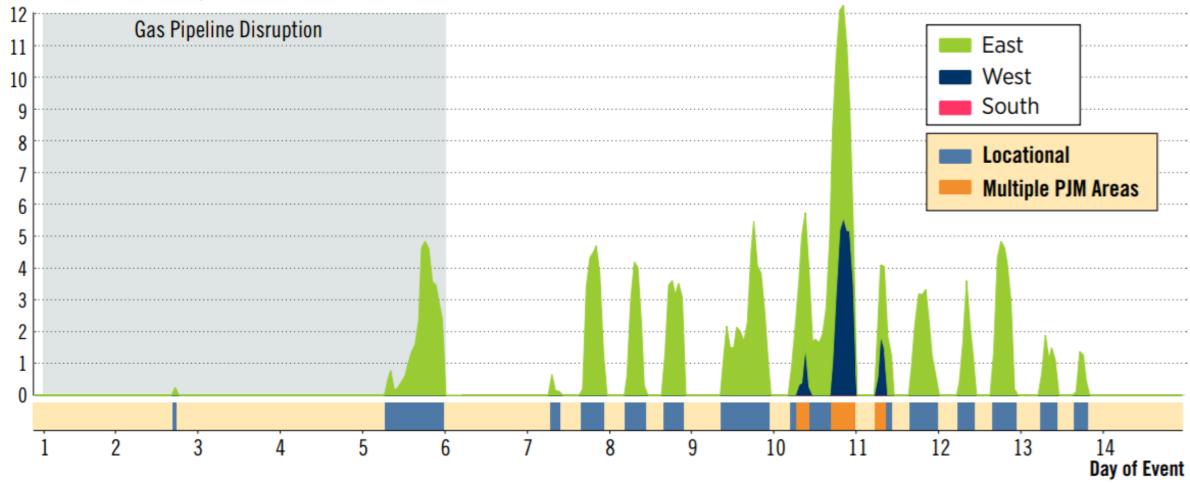
Moderate Refueling

Limited Refueling



Escalated Retirements 1 Scenario Example E

Manual Load Shed (MW, Thousands)



Conclusions



There is NO immediate threat to the reliability of the PJM RTO.



- PJM is reliable in the announced retirements and escalated retirements cases under all typical winter load scenarios.
- PJM is reliable in the announced retirements cases under all extreme winter load scenarios.



- Scenarios to identify points at which an assumption or combination of assumptions begin to impact the ability to reliably serve customers.
- The stressed scenarios resulted in a loss of load under extreme but plausible conditions.

Contributing factors:

- The level of retirements and replacements
- The level of non-firm gas availability
- The ability to replenish oil supplies
- The location, magnitude and duration of pipeline disruption
- Pipeline configuration

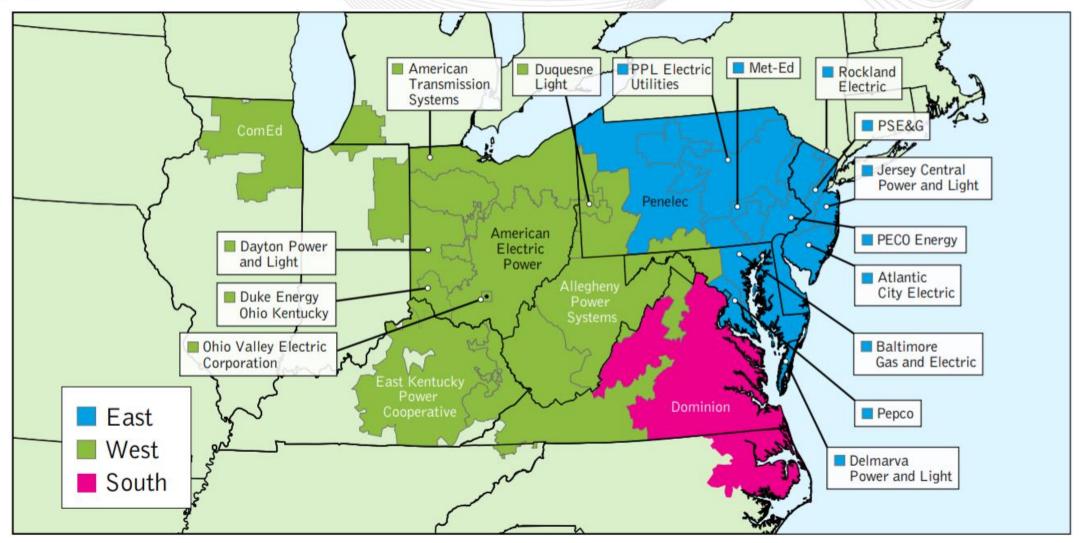


Appendix

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PJM Areas and Transmission Zones





Emergency Procedures

Normal Operations	No Emergency Procedures Normal economic dispatch
Demand Response Deployed	Pre-Emergency Action Demand response deployment
Reserve Shortage	Emergency Warning An operational reserve shortage is triggered when 10-minute Synchronized Reserves are less than the largest generator in PJM. Depending on system conditions, a reserve shortage will trigger additional emergency procedures such as voltage reduction warnings and manual load shed warnings.
Voltage Reduction	Emergency Action Voltage reduction action enables load reductions by reducing voltages at the distribution level. PJM estimates a 1-2% load reduction resulting from a 5% load reduction in transmission zones capable of performing a voltage reduction.
Load Shed	Emergency Action Manual load shed action enables zonal or system-wide load shed. This is the last step of all emergency procedure actions.